



FIRST QUANTUM
MINERALS

TSX FM

La Granja

March 2023

CAUTIONARY STATEMENT ON FORWARD-LOOKING INFORMATION

Certain statements and information herein, including all statements that are not historical facts, contain forward-looking statements and forward-looking information within the meaning of applicable securities laws. The forward-looking statements in this news release include statements regarding the expected timing for closing of the transaction; the satisfaction of closing conditions in respect of the Acquisition, including regulatory approvals; the work, including feasibility and metallurgical studies, to be completed to progress the La Granja project (the “Project”); the funding of expenditures related to the Project; the impact and expected benefits of the Acquisition and the Company’s partnership with Rio Tinto on the Company’s business and operations; and expectations regarding the future demand for copper. With respect to forward-looking statements and information contained herein, the Company has made numerous assumptions, including as to the receipt of necessary regulatory approvals required to complete Acquisition; Rio Tinto and the Company maintaining strong local support for the Project; the successful completion of the feasibility and metallurgical studies required to progress the Project; and the ability of the Company to fund the Acquisition, including the first \$546 million in study and development work and subsequent expenditures related to the Project. Forward-looking statements and information by their nature are based on assumptions and involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements or information. These factors include, but are not limited to, political stability in Peru, joint venture risks, potential social and environmental challenges, and events generally impacting global economic, political and social stability. There may also be other factors that cause actual results, performance, achievements or events not as anticipated, estimated or intended, including the risks, uncertainties and other factors discussed in the Company’s Annual Information Form. The Company undertakes no obligation to reissue or update forward-looking statements or information as a result of new information or events after the date hereof except as may be required by law.

Transaction Details

La Granja is a large copper deposit in northern Peru with the potential to support a multi-decade open-pit operation

Agreement

First Quantum will acquire a 55% interest in the La Granja project from Rio Tinto for a consideration of \$105 million and will become the operator of the Project

Terms

First Quantum will be responsible for \$546 million of initial funding to:

- Progress community engagement and completion of feasibility study
- Advance project development and early construction works following positive investment decision.

Upon satisfaction of initial funding, all subsequent expenditures will be applied on a pro-rata basis

MOU

First Quantum and Rio Tinto have entered into a memorandum of understanding to support co-operation in base metals development opportunities and sharing of technology and know-how on certain mining methods

Closing

Expected to close before the end of Q3 2023; subject to certain conditions, including competition approvals and regulatory approvals by the Government of Peru

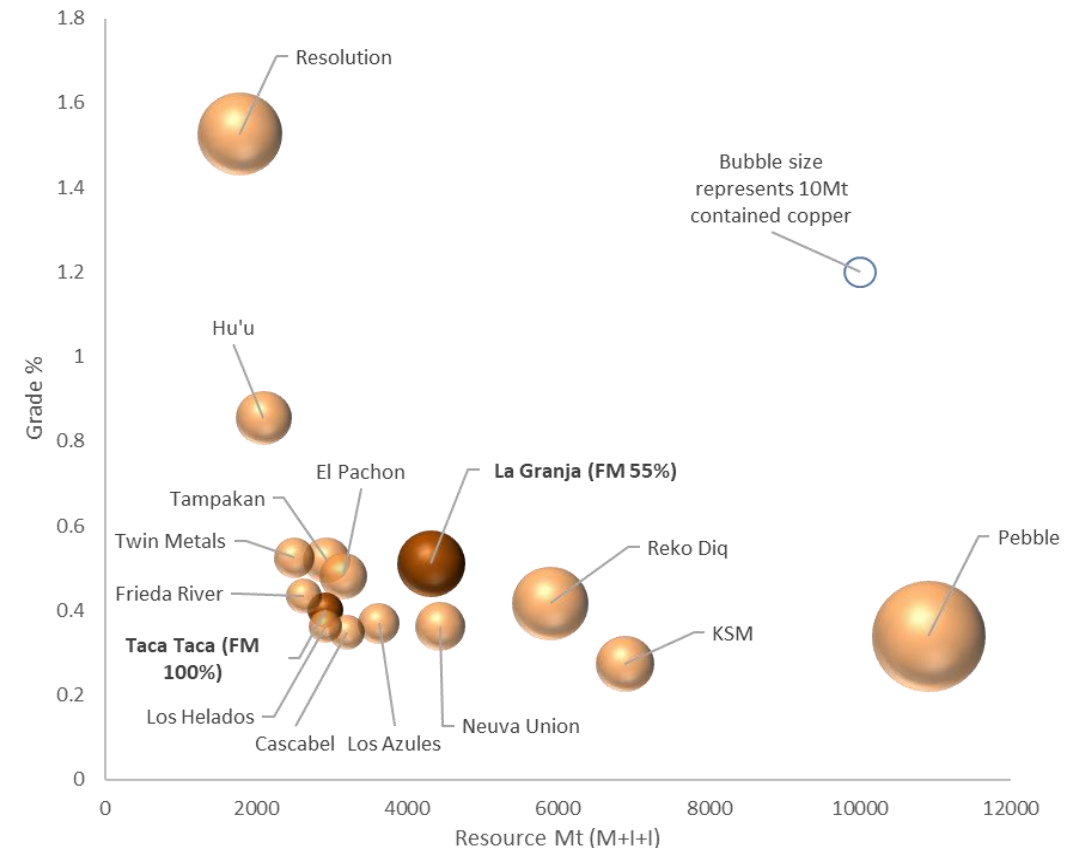


Overview of La Granja

One of the largest undeveloped copper resources in the world;
Potential for a large, long-life open-pit operation

- Located in an important mining jurisdiction in the northern region of Cajamarca, Peru at an altitude of between 2,000 and 2,800 meters
- Rio Tinto has operated La Granja since 2006 with significant work that can be leveraged to advance the project
 - Extensive drilling program
 - World-class community relations program
- Over 20 million tonnes of contained copper (published Inferred and Indicated mineral resource of 4.32 billion tonnes at 0.51 percent copper¹)
 - Strong support for project development from local communities
 - Located close to existing national power network

Top 15 Largest Greenfield Copper Projects



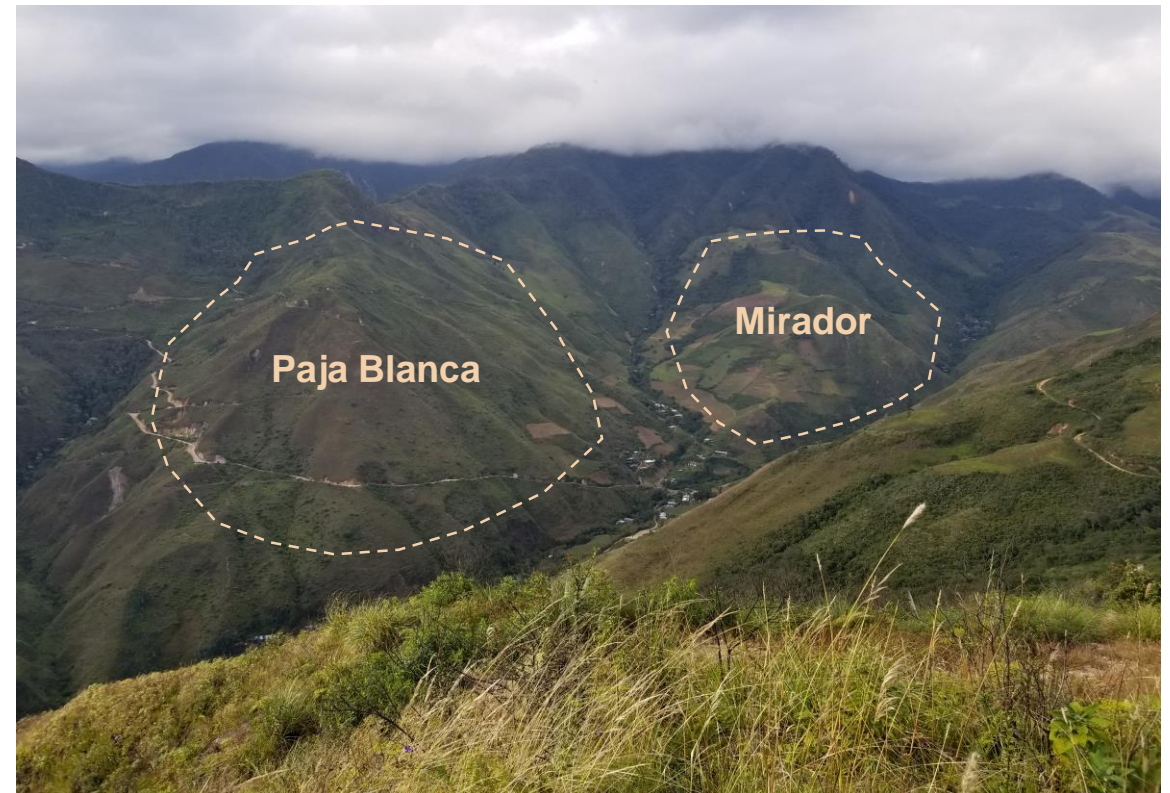
Source: Wood Mackenzie, 2022

¹ The Mineral Resources referred to in this release comprise 130 Mt at 0.85% Cu Indicated Mineral Resources and 4,190 Mt at 0.50% Cu Inferred Mineral Resources. These Mineral Resources were reported in Rio Tinto's 2022 Annual Report released on 22 February 2023, which is available at [Annual Report \(riotinto.com\)](https://www.riotinto.com).

Rio Tinto completed significant resource development work, focused on orebody knowledge and a series of conceptual development plans

- Over 300,000 meters of drilling completed by Rio Tinto
- Rio Tinto's exploration drilling has extended the known mineralization laterally and to depth
 - Two distinct porphyry copper centers identified by Rio Tinto: Paja Blanca and Mirador
 - Similar lithology and alteration types, with overlapping mineralized haloes
- High confidence that the resource base will increase as existing drilling indicates the deposit remains open and additional high potential exploration targets have been identified

La Granja



Next Steps

- First Quantum will undertake the feasibility study, with a focus on developing an updated geological Resource and Reserve model through further drilling combined with detailed core-logging, domain and structural interpretations
- Work program over the initial years will focus on:
 - Additional infill drilling to upgrade Inferred Resources to Measured and Indicated categories and target high potential exploration targets
 - Metallurgical studies to establish optimal processing configurations
 - Extending the area of community support for project development over a wider area
 - Establishing the fundamental design principals for layout of project infrastructure, including tailings management, logistics routes, and product export options

La Granja Site and Camp



La Granja Core Shed



The First Quantum Approach



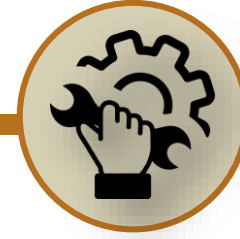
Socially Responsible Actions

Community participation with relationships based on transparency, respect and trust



Environmentally Sound Practices

Accountability and a focus on continuous improvement



Technically Appropriate Operations

Leveraging in-house expertise to deliver innovation in mining



Value Accretive Investments

Delivering copper and nickel to drive global low carbon transition and socioeconomic development

Capital Allocation —2023 and Beyond

Focus on debt reduction, consistent operational performance and execution of brownfield expansions

1. Balance Sheet

Debt Reduction

- Remains a priority
- Debt reduction target increased by \$1 billion to \$3 billion
- As of December 31, 2022, Net Debt/EBITDA¹ was 1.7 times, below 2.0 times policy limit

Dividend Policy

- Minimum Annual Base Dividend of C\$0.10 per share
- Performance Dividend based on 15% of available cash flows including Base Dividend

2. Brownfield

Cobre Panamá CP100 Expansion

- On track for 100 Mtpa by end of 2023
- Copper production >400 ktpa

Kansanshi S3 Expansion

- First production expected in H2 2025
- Copper production ~250 ktpa

Enterprise Nickel Project

- First ore in H1 2023, run rate of ~30 ktpa

Las Cruces Underground

- Sanction decision not expected before the end of 2023; Conditional on prevailing market conditions
- ~45 ktpa CuEq production

3. Greenfield

Cautious approach to greenfield projects until debt reduction target achieved

Taca Taca, Argentina

- Working on improved fiscal protections
- Sanction decision not expected before 2024

La Granja, Peru

- Progress community engagement and feasibility study

Haquira, Peru

- Primary focus is to continue work with local communities

¹ EBITDA is a non-GAAP financial measure and net debt is a supplementary financial measure which do not have a standardized meaning prescribed by IFRS and might not be comparable to similar financial measures disclosed by other issuers. Refer also to "Regulatory Disclosures" within the Q4 2022 Management's Discussion and Analysis.



APPENDIX

Corporate Social Responsibility and Community Engagement

First Quantum will continue Rio Tinto's world-class community relations



Respect

- Transparency
- Building mutual trust
- Sensitivity to culture and traditions
- Access to land and resources

Benefit

- Community investment partnerships
- Local employment
- Supply chain participation

Engagement

- Direct and regular communication with communities and stakeholders
- Fully functioning grievance mechanisms
- Collaboration with communities on support and investment

The First Quantum Approach to Studies

- Typical EPCM feasibility study that attempts to quantify exhaustive details of the operation at too early stage can provide false comfort and lead to linear thinking
- A First Quantum study follows a few **“Golden Rules”**:
 - **Walk the ground, listen, and understand**
 - Understand geology, geometallurgy, geotech
 - Establish the mining method ASAP, understand the production parameters
 - Understand the needs and concerns of communities and local authorities
 - **Limited engineering input until the project is well understood**
 - Establish fundamental design principals, rather than accelerate exhaustive design detail
 - Initial focus needs to include equal attention to numerous soft issues
 - **Keep an open mind and cast a broad net**
 - But concentrate on simple, practical solutions

Selection of Cobre Panama Plant Location



The First Quantum Approach to Projects

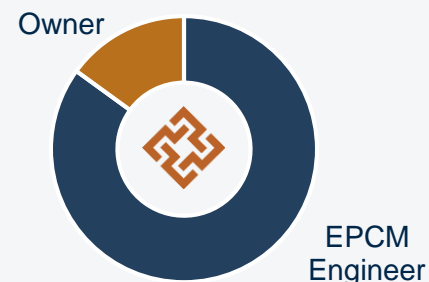
➤ The First Quantum Self-Perform Approach

- **In-house project team** has been developed over many years
- Use of external firms is limited to providing specific expertise
- Key project employees **transition from development to commissioning to operation**
- **In-house expertise is transferred from one project to the next**, taking with it the lessons learned from previous projects

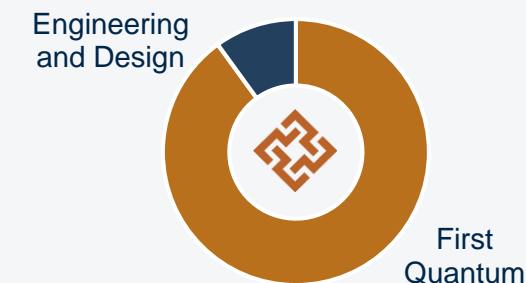
➤ In-house technical expertise enables

- **Flexibility to adapt** the execution of a project
- **Effective communication and integration** across the project
- **Deliver and operate assets** more efficiently

Traditional Project Model

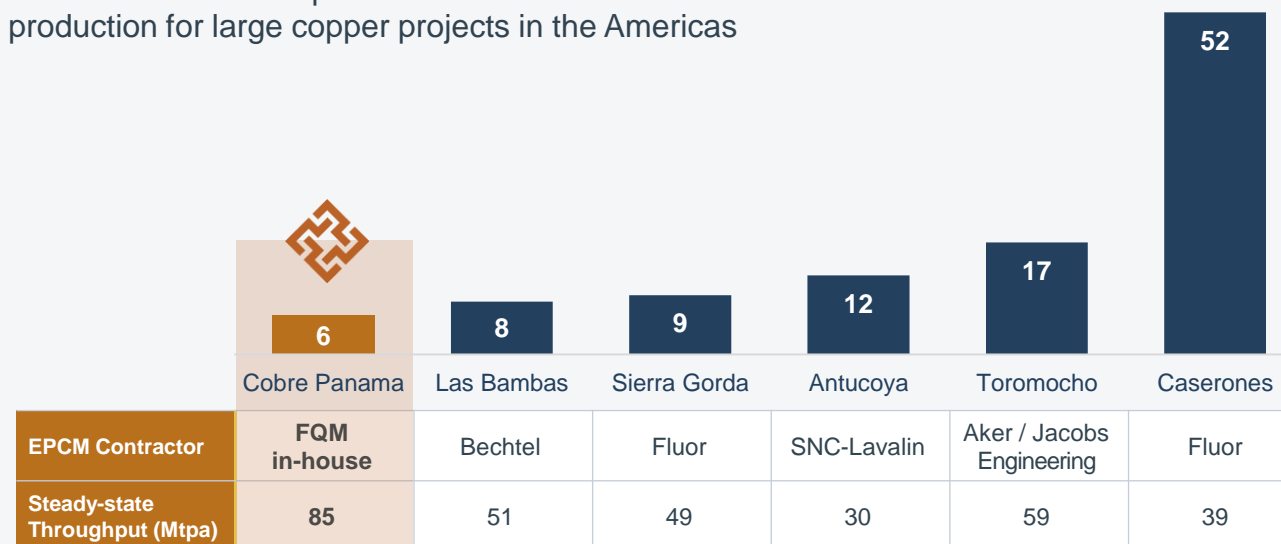


First Quantum Project Model



Commissioning Benefits of the First Quantum Approach

Months between first production and commercial production for large copper projects in the Americas





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