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## **Cobre Panamá Project**





## **Cobre Panama Highlights**

#### Orebody

M&I resources of 3,695mt @ 0.37%Cu

Reserves 3,182mt @ 0.38%Cu

Average ore feed first 10yrs = 0.43%Cu

Strip ratio 1:1

40+ year mine life

#### Project

US\$5.48 billion total capex \$2.77 billion remaining FQM share \$1.67 billion

39% construction complete

Plant ramp-up from 2018

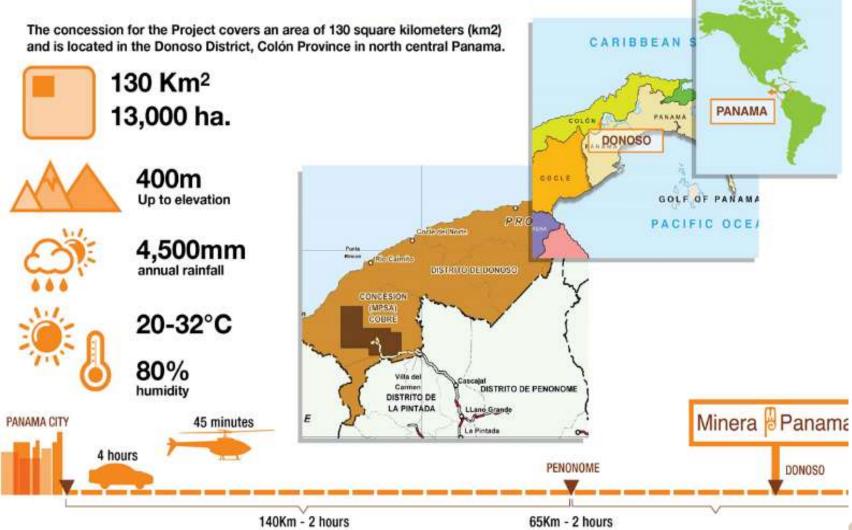


\* Includes contingency of \$300m



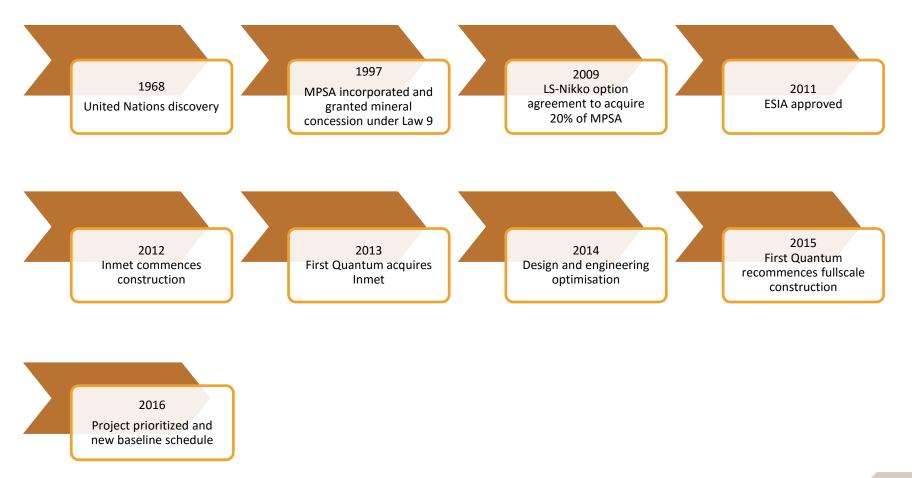


**Project Location** 





## **Project History**



#### Panama Facts

Population: ~3.75m US Dollar economy

Outside the hurricane alley, major earthquakes rare, no active volcanos

Government new to mining but supportive

#### Project Regulatory Framework

Law 9, 1997

- 20 year term renewable twice (60 years in total 1997-2057)
- Set royalties at 2% NSR
- Expat labour up to 25% for life of project, but can exceed 25% first 5 years of construction
- Change in law requires consent of both MPSA and the government

#### ESIA approved 2011

 Comprehensive report exceeds IFC guidelines



#### **Project Benefits**

#### Approach

- Do what works
- Real opportunities, not photos

#### Economic

- 7000+ construction jobs
- 16% of sector next 3 years
- 2500 operations jobs 40+ years
- ~\$2b exports/year for 40+ years

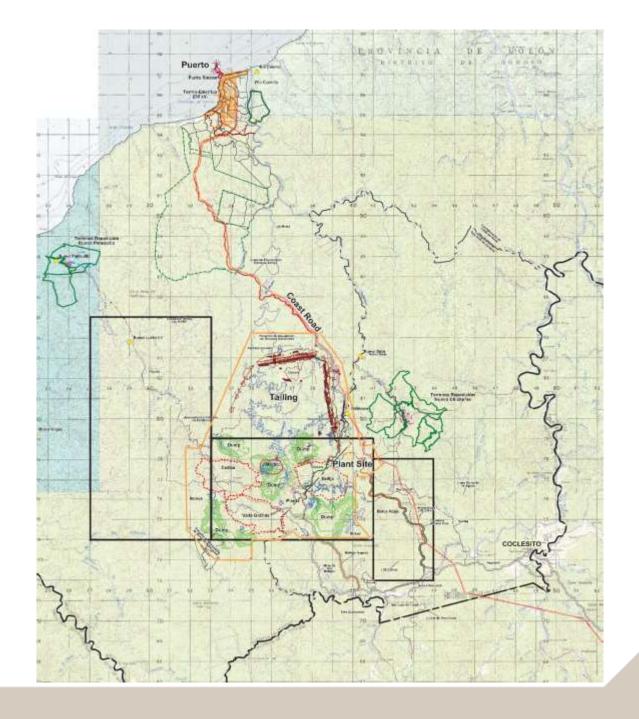
#### Community

- 1000+ local workforce
- Agro-extension working
- School programs
- Rural electrification

#### Environmental

- Reforestation
- Fauna conservation
- Water management

# **Project** Layout





#### **Construction Status**



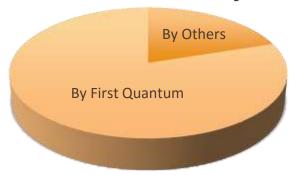


## Project execution methodology

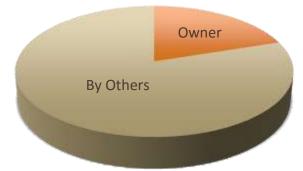
#### Established and proven approach:

- Define and plan, set contracting strategy early
- Identify risks
- Use of existing designs, duplication, standardisation
- Maximise commonality of equipment
- Maximise in-house work

#### **First Quantum Project**



#### **Traditional Project**







## **Construction methodology**

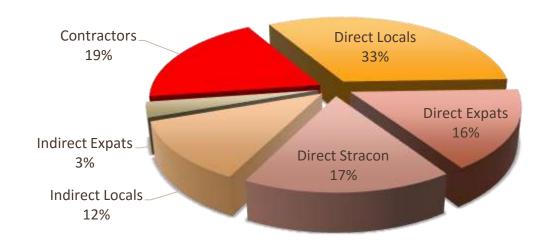
First Quantum maximises inhouse work:

- Project management;
- Technical involvement;
- Procurement, expediting, logistics, shipping and port;
- Self perform construction;
- Tools and equipment;
- Construction supervision plus reliable and efficient labour

Use of external contractors for specialist tasks:

• Eg: breakwater, jetty, chimney

Jan2016 total manpower = 4,824





## **Project Development Focus**

- 1. Control capital cost and manage cash outlay;
- Focus on installation of what we already own;
- 3. 2017 revenue generation at power station.

## **Sound Basis for Project Execution**

Schedule & technical risks already mitigated:

- Design = Plant relocated onto rock, TMF decant resolved;
- All weather access in place;
- 70mBCM earthworks to date = establishment resolved;
- 39% overall construction complete, in local conditions;
- 55% concrete complete;
- 47% TMF volumes complete.





# **Project Schedule**

_		
	<ul> <li>Cost optimisation and cash conservation</li> </ul>	\$650m capex
2016	<ul> <li>Focus on priority construction areas</li> </ul>	FQM \$390m
	<ul> <li>Complete and commission power plant</li> </ul>	\$800m capex
2017	<ul> <li>Commence power sales</li> </ul>	FQM \$480m
	<ul> <li>Complete and commission process plant</li> </ul>	\$800m capex
2018	<ul> <li>Ramp-up operations capacity to 5mt/month</li> </ul>	FQM \$480m
	<ul> <li>Ramp-up operations capacity to 6mt/month</li> </ul>	\$520m capex*
2019		FQM \$318m
	*	Includes contingency of \$300m



## **2016 Project Objectives**

- 1. Control capital cost and manage cash outlay
- 2. Power Station
  - Ready for boiler 1 pressure test
- 3. Concrete and structural steel works
  - Provide access for other disciplines into 2017 for low \$ spend
- 4. Install mills (already owned)
  - 6 out of 7 mill shells and 3 gearless motor drives
- 5. Steady progress on TMF
- 6. Complete permanent access road and put into use





#### **Current Status: Port**

- Port
   construction
   67%
   complete
   end Jan16
- Inauguration
   of shipping
   operations in
   Aug15
- 6 ships berthed in 2015

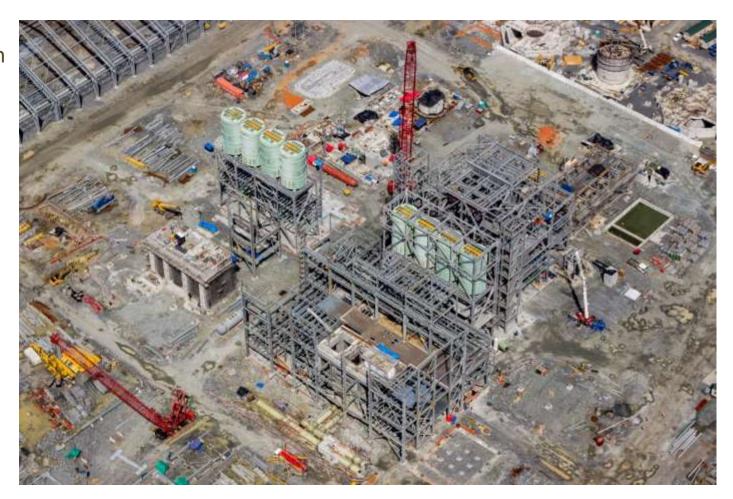


PORT OVERVIEW 01-FEB-2016



## **Current Status: Power Station**

- Power station95%delivered
- Installation 20% complete end Jan16
- 230kV powerline underway



POWER PLANT UNIT 1 & 2 OVERVIEW 01-FEB-2016



### **Current Status: Process Plant**

- Focus on installation of what we already own
- Critical earthworks complete
- Camps complete
- Installation
   19%
   complete
   end Jan16



PROCESS PLANT OVERVIEW 01-FEB-2016



# **Current Status: Mill Building**

First mill shells installed 10Feb16

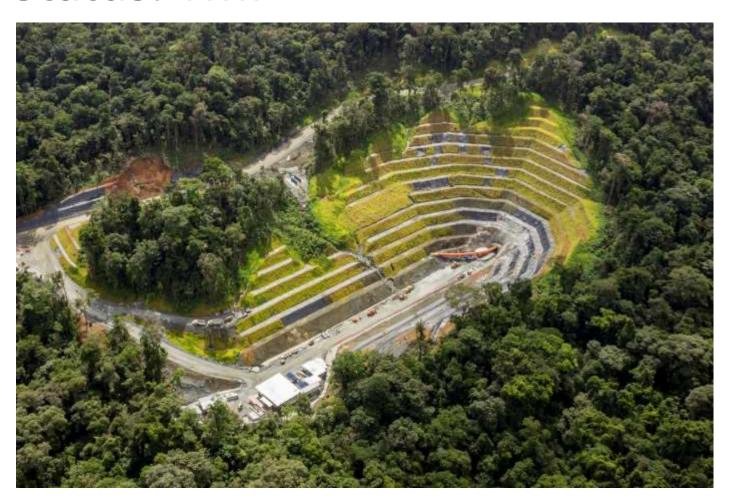


FIRST MILL SHELL INSTALLATION 10-FEB-2016



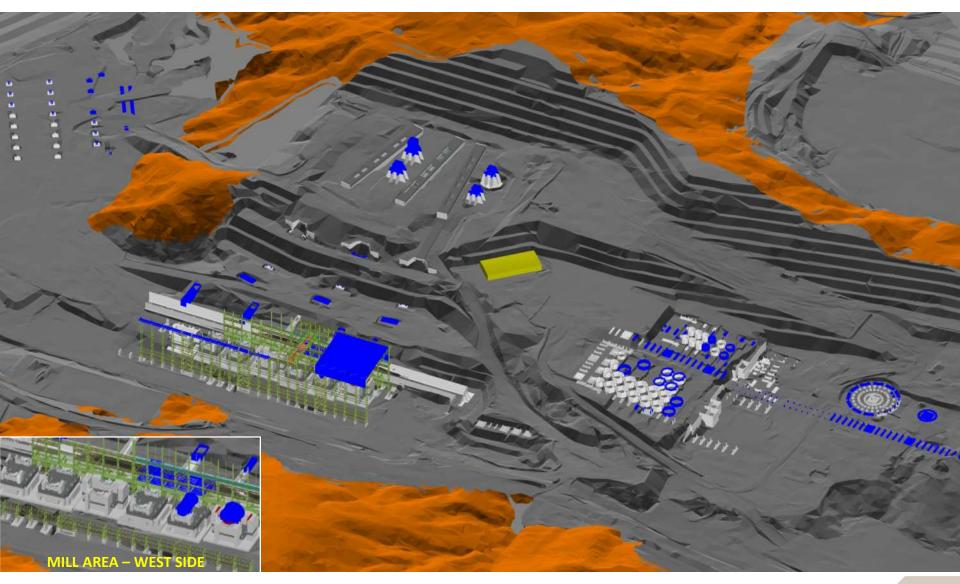
### **Current Status: TMF**

- TMF
   volumes
   47%
   complete
   end Jan16
- Decant tunnel 11% complete end Jan16

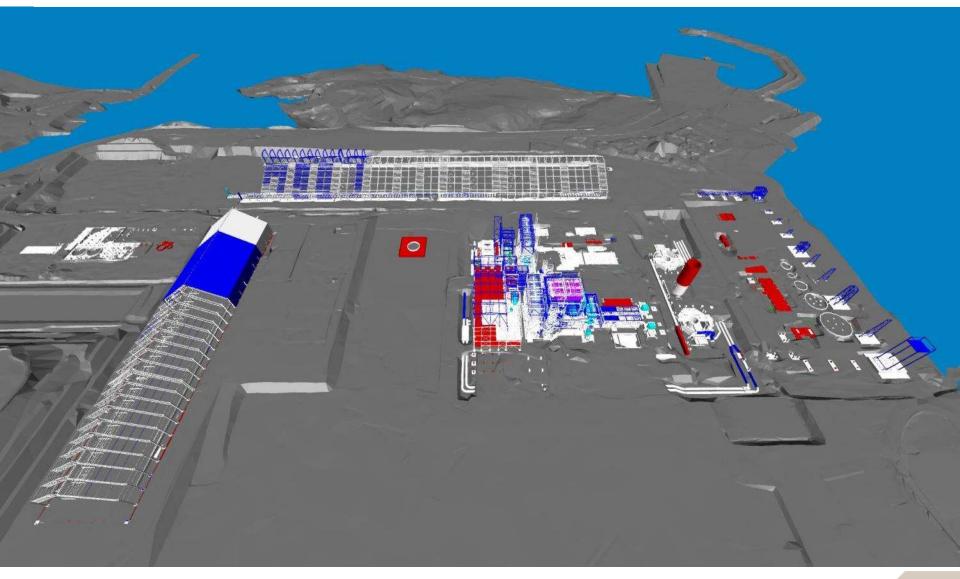


TMF DECANT OUTLET CHANNEL 01-FEB-2016

## Plant Concrete & Steel Placement: Feb16



## Port Concrete & Steel Placement: Feb16



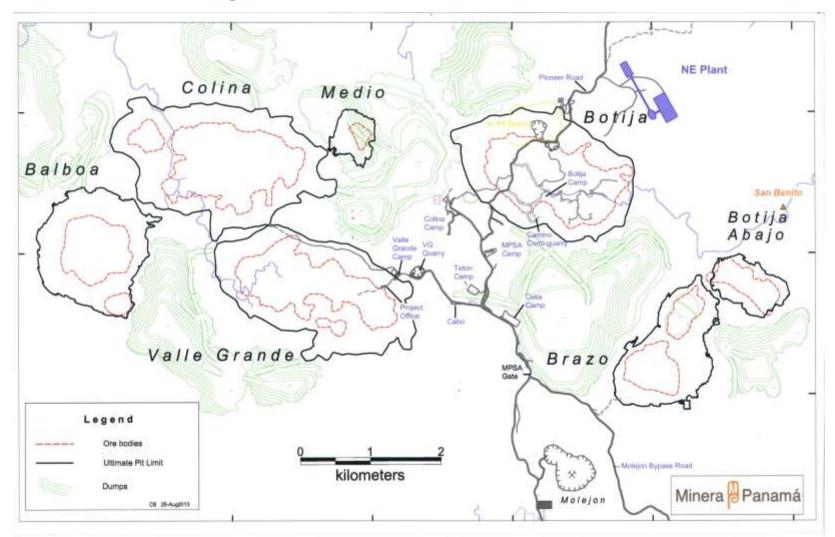


## **Mining and Pre-Operations Status**





## **Mine Layout**





## Mine Planning

# Measured & Indicated Resource (Reserves incl.)

3,695mt @ 0.37% Cu 0.006% Mo 0.07g/t Au 1.32 g/t Ag

13.6mt contained
Cu metal

Strip ratio 1:1

# Proved & Probable Reserves

3,182mt @ 0.38% Cu 0.005% Mo 0.07g/t Au 1.35 g/t Ag

12.0mt contained Cu

#### **Inferred Resources**

1,051mt @ 0.26% Cu

2.7mt contained Cu

#### **Process Plant**

Concentrator ore feed rate of approx. 74mtpa

Production of approx.
320,000tpa Cu in concentrate

Average ore feed grade for first 10 years = 0.43%Cu





## **Operations Development Focus**

- 1. Reduce capital cost and manage cash outlay;
- 2. Complete pre-strip for ore exposure by Q1 2018;
- 3. 2017 revenue generation at power station.

## Mining Methodology:

- In-pit crushing and conveying feeding into secondary crushing and stockpiles
- Supplement pre-strip mining equipment during 2017/18 to establish long term mining fleet
- Main mining fleet to optimise use of electrical power = rope shovels, trolley assist and electric drills

Main mining fleet (indicative) 2018	Units
1250 class rope shovels	4
360 tonne class trucks	25
Liebherr R9350 excavators	3
Caterpillar 777G (100 tonne class) trucks	20



## **Operations Schedule**

2016

- Owner's team established
- Mine pre-strip under long term operations personnel

2017

- On-board process and engineering operations personnel
- Commence power sales

2018

- Ramp-up operations capacity to 5M tonnes/month
- Focus on throughput, recovery & cost optimisation

2019

Ramp-up operations capacity to 6M tonnes/month





## **2016 Operations Objectives**

#### Q1: Establish operational cost control

- Mine pre-strip ahead of target
- ERP system installed

#### Q2: Transition to intermediate trucks

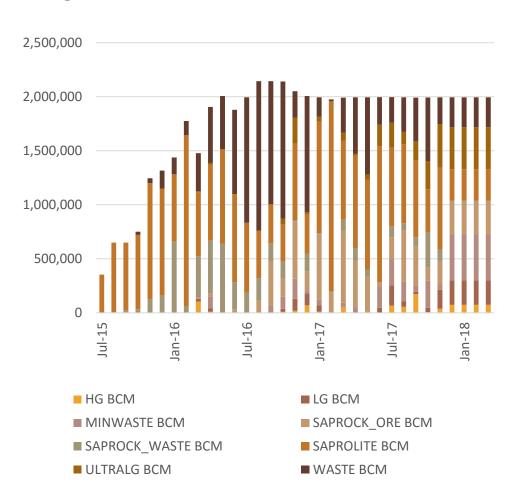
- 20 x CAT 777G 100t trucks
- Delay use of larger fleet for reasons of
  - a) versatility;
  - b) power; and
  - c) maintenance.

#### Q3: Focus on mining efficiency

 Fleet Management System data to drive mining efficiency

#### Q4: Initiate port bulk handling

Receive first coal shipment





## **Current Status: Mine Pre-Strip**

- 7.5m BCM out of 53m BCM complete end Jan16
- Open access into MSA
- Open access into waste dumps

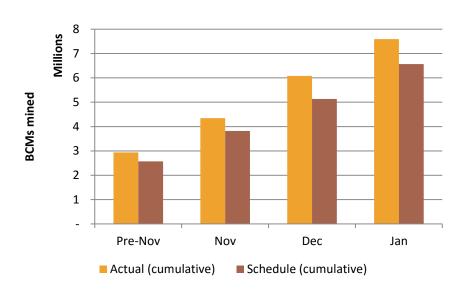


**BOTIJA MINING PRE-STRIP 01-FEB-2016** 



## **Current Status: Mine Operations**

- Pre-strip 16% ahead of plan
- 90% availability across mining fleet
- People & techniques to tackle local conditions
- Conquered load & dump of saprolite – able to dispose of waste in constant wet
- Now into hard rock
- Trialled intermediate fleet 100/200 tonne excavators and 100 tonne trucks
- CAT 777G & Liebherr 9350 unit assembly underway



Mining Pre-strip fleet	Units
Excavator fleet	11
Liebherr R9100 excavator	8
Komatsu PC2000 excavator	1
Liebherr R9350 excavator	2
Caterpillar 777G (100 tonne)	20
ADT (38 tonne)	50*





# Mine Staging: March 16



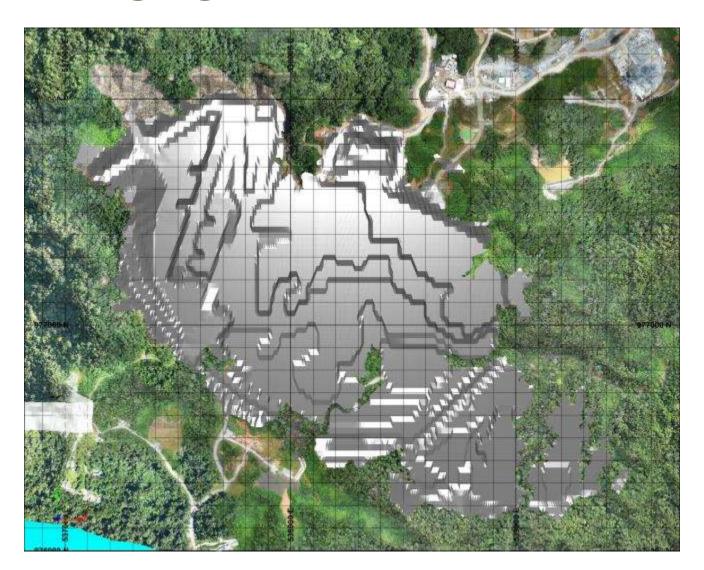


# Mine Staging: March 17



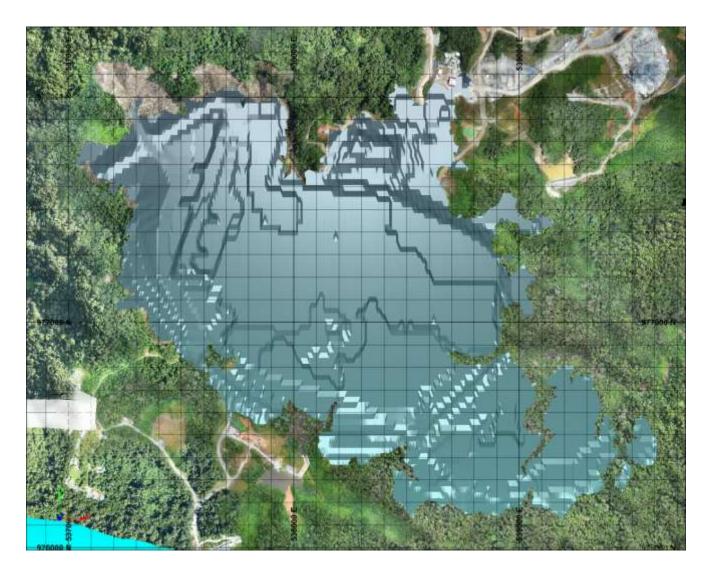


# Mine Staging: March 18

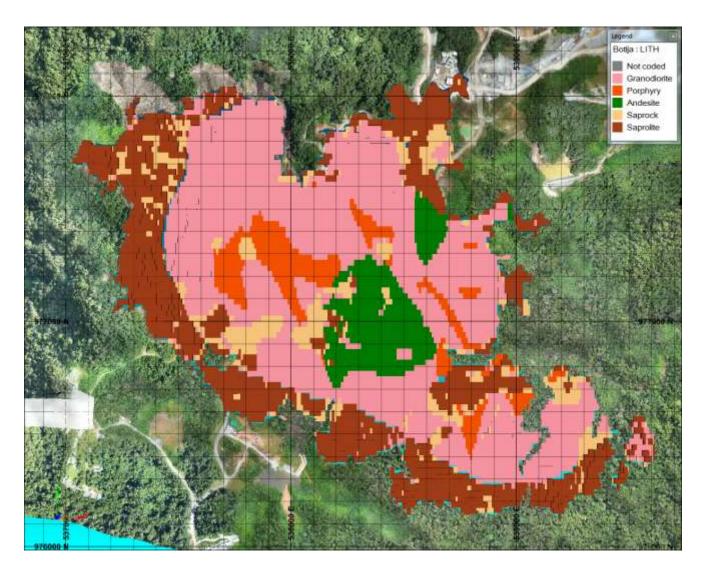


# FIRST QUANTUM MINERALS

# Mine Staging: July 18

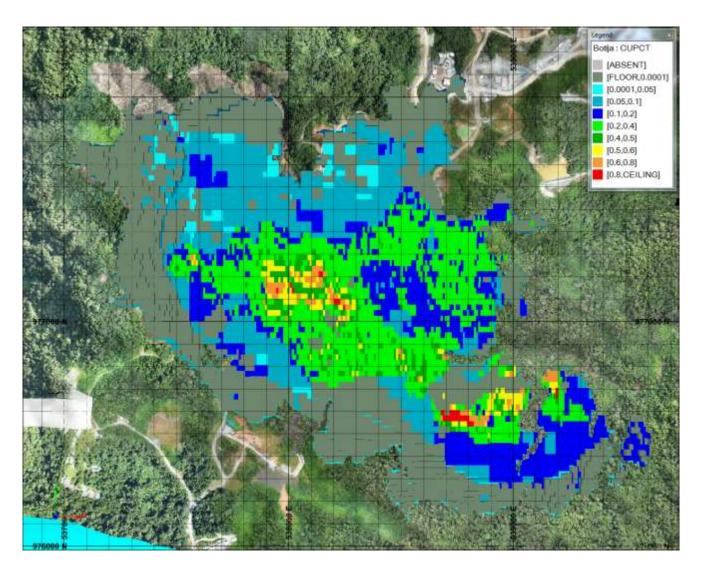


# Mine Staging: July 18 (lithology) IRST QUANTUM MINERALS



# FIRST QUANTUM MINERALS

# Mine Staging: July 18 (grade)





# **East-West section (grade)**

