





TSX: FM; LSE: FQM APRIL 2016

### CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENT

Some of the statements contained in the following material are forward-looking statements and not statement of facts. Such statements are based on the current beliefs of management, as well as assumptions based on management information currently available.

Forward-looking statements are subject to various risks, uncertainties and other factors that could cause actual results to differ materially from expected results.

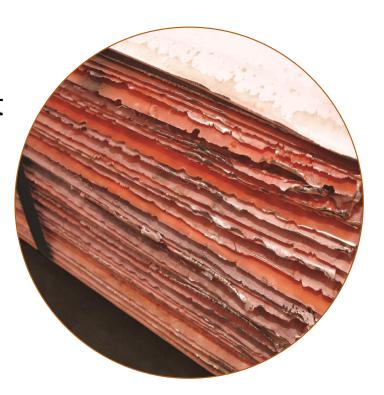
Readers must rely on their own evaluation of these uncertainties.

Note: all dollar amounts in US dollars unless otherwise indicated



### **OUR ACTION PLAN AMID VOLATILE MARKET CONDITIONS**

- Operate safe and efficient facilities
- Strengthen and protect the balance sheet
- Ensure profitability and cash flow from operations are maximized and protected
- Limit cash outflows to essential and economically attractive projects







### **EXECUTING OUR PLAN**

# **ACTIONS TAKEN** Completed an equity issue for ~ Cdn\$1.4B Q2'15 Re-phased and lowered the 2015 capital program by ~ \$700M Q1'15 Renegotiated the ENRC Promissory Note for ~\$300M Q3'15 Reduced workforce company-wide ~ 440 positions Q1'15 Lowered salaries by up to 20% Q1'15 Reduced dividend payout ratio Q1'15 Launched a dividend re-investment and share purchase plan Q1'15



### **EXECUTING OUR PLAN**

## **ADDITIONAL DEVELOPMENTS** Signed the revised precious metals stream agreement – \$1B Q3'15 Reduced Cobre Panama capital estimate by 15% - ~\$940M Q4'15 Reduced remaining three-year capital program – \$800M Q3'15 Started a copper hedge program Q3'15 Committed to reduce net debt through asset sales & other Q3'15 strategic initiatives Sale agreement to sell the Kevitsa mine – \$712M\* Q1'16 Advancing other strategic initiatives \* Expected to close in mid-2016



### **OUR PLAN IS WORKING**

 Q4'15 average realized price of \$2.28/lb. exceeded market

Lowered operating cost:

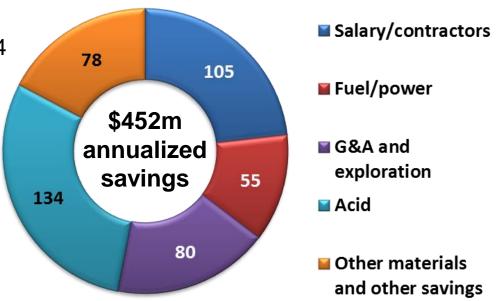
• Q4'15 copper C1 = \$1.07/lb.; AISC\* = \$1.54

Q4'15 nickel C1 = \$4.31/lb.; AISC\* = \$4.98

 \$452M annualized cost savings, excl. effects of foreign currency

Strengthened financial position; lending group remains supportive

<sup>\*</sup> Defined as C1 plus general and administrative expenses, capitalized stripping, sustaining capital expenditures and royalties.





### LONG-TERM DEBT PROFILE

**Debt Maturity Profile (\$m)** 

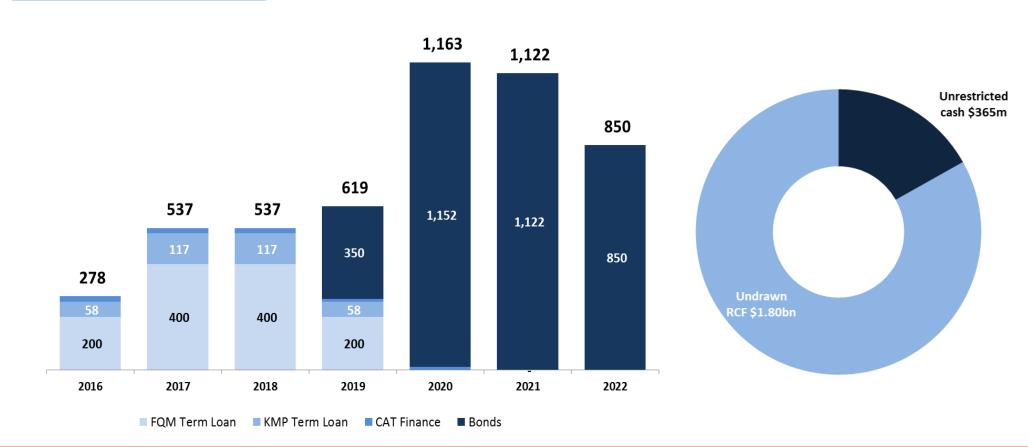
No Bond Principle due until 2019

**Covenant ratio** 

Net debt/EBITDA covenant ratio of 5.8x - within bank covenant of 7.5x

Q4 2015 Liquidity

Q4 2015 Liquidity: \$365m unrestricted cash \$1.80bn undrawn RCF (expires 2019)





### **NEW COPPER SMELTER MAKING A DIFFERENCE**

- Declared commercial production July 1, 2015
- Achieved 100% nameplate capacity within three months of start-up
- Benefits to Kansanshi mine:
  - Now able to operate without the constraints of limited availability and widely-fluctuating sulphuric acid prices and the lack of smelter capacity in Zambia
  - Average Q4 2015 C1 cost of \$1.09/lb. compared to \$1.68/lb. in Q4 2014





# **COPPER SMELTER**





### DEVELOPMENTS IN ZAMBIA PERTINENT TO THE INDUSTRY

### Power situation in Zambia has stabilized

- ➤ Operations being consistently provided a total of approx. 285MW which allows for normal operations at the Kansanshi mine and smelter complex and for Sentinel to operate at above nameplate capacity throughput for periods
- State-run power company importing power from neighbouring countries
- Annual replenishment of Kariba dam occurring with rainy season which runs through April
- Approx. 400MW of new power generation capacity expected online in 2016 (300MW thermal + 100MW hydro)
- First Quantum is evaluating a number of options to independently secure power for its operations both in the near and long term.

### Change proposed to royalty regime:

- Currently 9% royalty, 30% corporate tax, up to 15% variable profits tax
- ➤ Government proposing to change current 9% royalty for open pit mines to between 4% 6%, depending on the copper price

### Kansanshi VAT refunds outstanding

- > 2015 = \$46M (net of \$18M refund received)
- Prior to 2015 = \$158M



### SENTINEL AWAITING 2<sup>ND</sup> POWER LINE TO BE ENERGIZED

- Commissioning continuing within the constraints of less than full power requirements
- Delay in energizing the 2<sup>nd</sup> power line has allowed for identification and implementation of solution to issue of fines present in the ore
- With all areas of the facility now tested, ramp up to full operations expected to be smooth once full power is provided







# RAMPING UP SENTINEL





# RAMPING UP SENTINEL



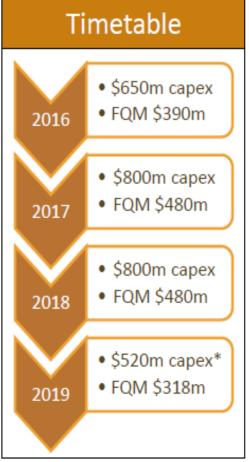


### **COBRE PANAMA – DEVELOPMENT CAPITAL REDUCED**

- Capital reduced 15% to \$5.48B
- Mainly from efficiencies achieved to date in the critical aspects of the project and better pricing for materials and equipment
- Expenditures being managed to suit market conditions

# US\$5.48 billion total capex \$2.77 billion remaining FQM share \$1.67 billion 39% construction complete Plant ramp-up

from 2018



\* Includes contingency of \$300m





### **COBRE PANAMA – 2016 OBJECTIVES**

- Control capital cost and manage cash outlay
- Power station
  - Ready for boiler 1 pressure test
- Concrete and structural steel works
  - Provide access for other disciplines into 2017 for low \$ spend
- 4. Install mills (already owned)
  - ▶ 6 out of 7 mill shells and 3 gearless motor drives
- Steady progress on tailings management facility
- 6. Complete permanent access road and put into use







### **COBRE PANAMA – CURRENT STATUS: POWER STATION**

- Overall 70% complete
- 95% delivered
- Installation ~20% complete end Jan16
- 230kV powerline underway



POWER PLANT UNIT 1 & 2 OVERVIEW 01-FEB-2016





### **COBRE PANAMA – CURRENT STATUS: PORT**

- Port construction ~67% complete
- Inauguration of shipping operations in August 2015
- Six ships berthed in 2015



PORT OVERVIEW 01-FEB-2016





### **COBRE PANAMA – CURRENT STATUS: PROCESS PLANT**

- Overall 50% complete
- Focus on installation of what we already own
- Critical earthworks complete
- Camps complete
- Installation ~19% complete



PROCESS PLANT OVERVIEW 01-FEB-2016





### **COBRE PANAMA – CURRENT STATUS: MILL BUILDING**

 First mill shells installed Feb 10 2016



FIRST MILL SHELL INSTALLATION 10-FEB-2016





### **COBRE PANAMA – CURRENT STATUS: TMF**

- Tailings management facility volumes ~47% complete
- Decant tunnel ~11% complete



TAILINGS MANAGEMENT FACILITY DECANT OUTLET CHANNEL 01-FEB-2016





### BUILDING A LEADING GLOBAL COPPER-FOCUSED COMPANY

**Exercising prudence** in cash outlays and alert to optimization opportunities to ensure **First Quantum** is well-positioned to benefit fully in stronger markets













TSX: FM; LSE: FQM APRIL 2016