



FIRST QUANTUM
MINERALS

**GOLDMAN SACHS METALS &
MINING CONFERENCE 2026**

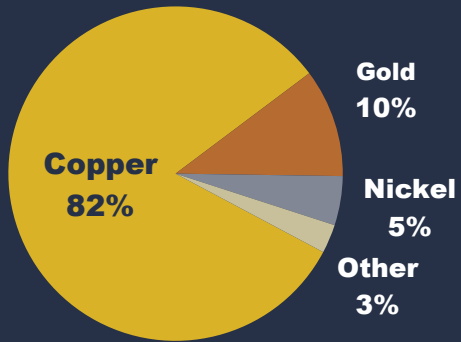
October 20, 2026

TSX FM



COPPER-FOCUSED PRODUCER

2025 Revenue by Commodity¹



2026 Guidance²

405 – 475kt
Cu Production
150 – 175koz
Au Production

\$2.15 – \$2.40
Consolidated
Copper C1 Cash
Cost³



¹ First Quantum Q4 2025 Management's Discussion and Analysis ² First Quantum news release dated April 28, 2026 "First Quantum Minerals Reports First Quarter 2026 Results" ³ C1 cash cost (C1) is a non-GAAP ratio, which does not have a standardized meaning prescribed by IFRS and might not be comparable to similar financial measures disclosed by other issuers. See "Regulatory Disclosures" section of the Q2 2026 Management's Discussion and Analysis

2026 PRIORITIES



**Advance
Cobre Panamá
to Resolution**



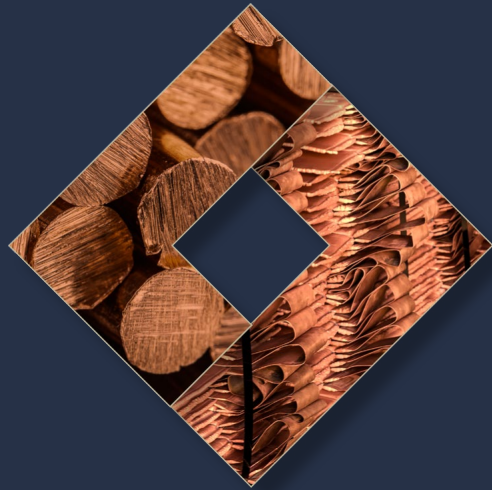
**Continued Safe
and Productive
Operational
Performance**



**Strengthening the
Balance Sheet for
Future Growth**



**Advance
Greenfield
Projects**



THE RIGHT ASSETS

FQM Zambia

Top 10 global copper complex¹
with vertically integrated
production

Cobre Panamá

Third largest copper mine in the
world by throughput¹; Focused on
a resolution to restart operations

KANSANSHI

Solwezi, Zambia



- ◆ 80% ownership² (20% ZCCM-IH)
- ◆ Open-pit (Cu, Au)
- ◆ 52 Mtpa processing capacity with S3 Expansion
- ◆ Mine life to 2050
- ◆ 1.6 Mtpa smelter adjacent to the mine

2026 Guidance³

- ◆ 175 – 205kt Cu Production
- ◆ 110 – 120koz Au Production

SENTINEL

Kalumbila, Zambia



- ◆ 100% ownership
- ◆ Open-pit (Cu)
- ◆ 62 Mtpa processing capacity
- ◆ Mine life to 2035
- ◆ Enterprise nickel mine located in the same complex

2026 Guidance³

- ◆ 190 – 220kt Cu Production

COBRE PANAMÁ

Colón Province, Panama



- ◆ 91% ownership (9% KOMIR⁴)
- ◆ Open-pit (Cu, Au)
- ◆ 100 Mtpa processing capacity
- ◆ 31-year mine life
- ◆ Preservation & Safe Management (“P&SM”) since November 2023

2026 Guidance³

- ◆ 30 – 40kt Cu Production

Preservation & Safe Management

- ◆ Concentrate shipped
- ◆ Power plant restarted
- ◆ Processing of stockpiled ore approved and ongoing

EXTENSIVE GROWTH OPTIONALITY

World-class, undeveloped copper resources with the potential to support multidecade operations



TACA TACA

Salta Province, Argentina



- ◆ 100% ownership
- ◆ Cu, Au, Mo
- ◆ Updated 43-101 Technical Report published on February 19, 2026
- ◆ ESIA approval and water permits expected in 2026
- ◆ Working towards RIGI application
- ◆ **P&P Reserves¹:**
8.4 Mt contained copper (1,990 Mt @ 0.42% Cu | 0.09 g/t Au)
- ◆ **M&I Resources¹:**
8.7 Mt contained copper (2,078 Mt @ 0.42% Cu | 0.09 g/t Au)
- ◆ **Inferred Resources¹:**
0.4 Mt contained copper (145 Mt @ 0.27% Cu | 0.06 g/t Au)

LA GRANJA

Cajamarca, Peru



- ◆ 55% ownership (45% Rio Tinto)
- ◆ Cu
- ◆ Updated 43-101 Technical Report published on May 11, 2026
- ◆ Advance permitting and regulatory engagement
- ◆ Progress baseline environmental and social studies to support ESIA
- ◆ Strengthen ongoing community and stakeholder engagement
- ◆ Prepare and submit Detailed ESIA (ESIA-d)
- ◆ **M&I Resources (Cu grade)²:**
23.0 Mt contained copper (4,831.0 Mt @ 0.48% Cu | 0.04 g/t Au)
- ◆ **Inferred Resources (Cu grade)²:**
20.7 Mt contained copper (5,206.0 Mt @ 0.40% Cu | 0.04 g/t Au)

HAQUIRA

Apurímac, Peru



- ◆ 100% ownership
- ◆ Cu, Au, Mo
- ◆ Community engagement underway
- ◆ **M&I Resources³:**
3.6 Mt contained copper (703.7 Mt @ 0.51% Cu | 0.03 g/t Au)
- ◆ **Inferred Resources³:**
2.7 Mt contained copper (683.9 Mt @ 0.40% Cu | 0.02 g/t Au)

TRACK RECORD OF PROJECT DELIVERY

In-house projects team;
Developed over decades with nine major self-built projects

Completed >\$13B in projects,
typically within 10% of budget

Built and commissioned the two
largest¹ copper open-pit
greenfield projects in the last two
decades

Cobre Panamá:
Commissioned in six months

Kansanshi S3 Expansion:
Commercial production in five
months

Benefits of In-House Projects Team

DELIVERING
PROJECTS AT LOW
CAPITAL INTENSITY



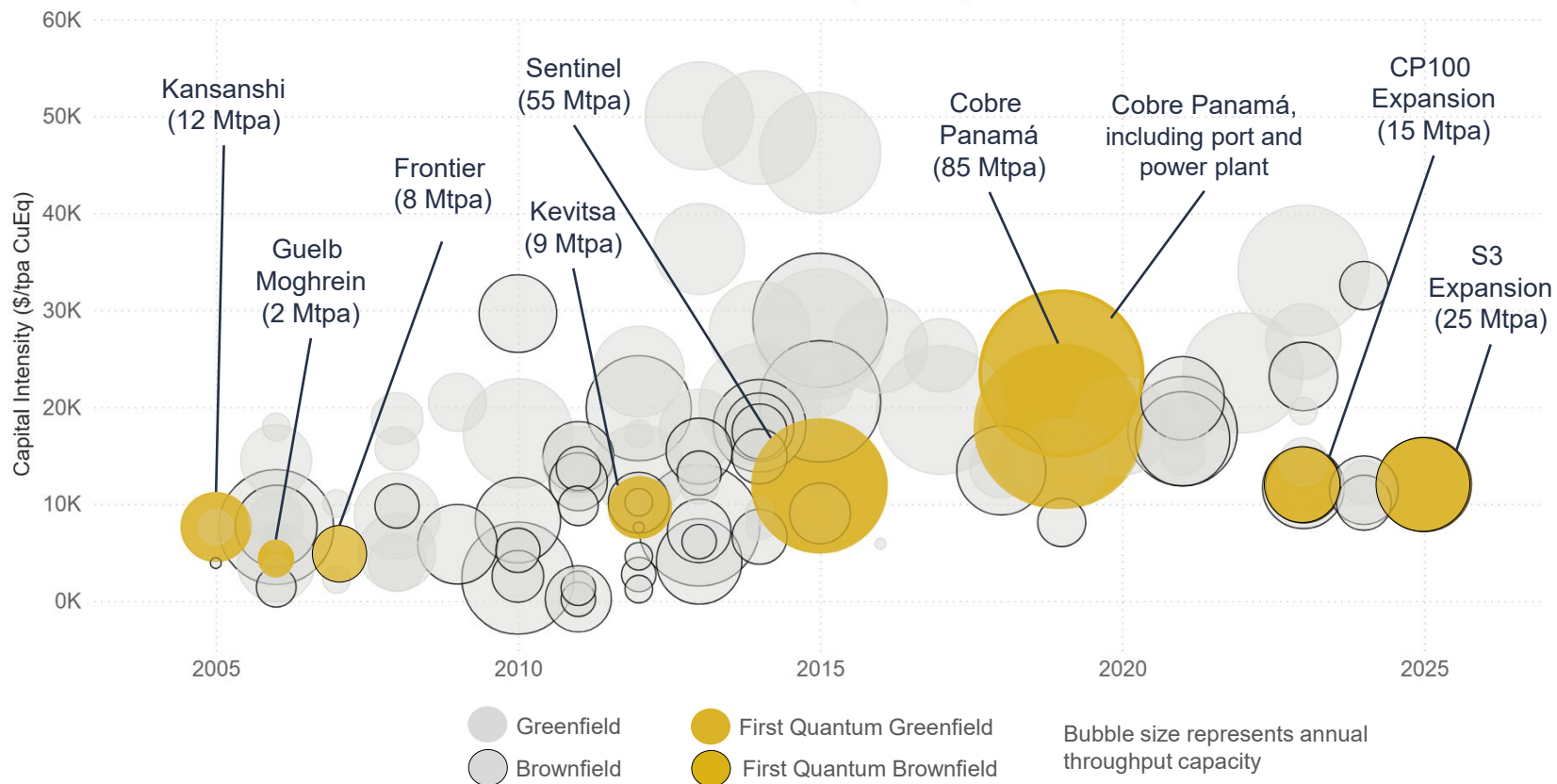
Flexibility to adapt the execution of
a project

Ability to scrutinize costs
and deliver projects more efficiently

Smooth transition from development to
commissioning to operation

Learnings from each project transferred
to improve the next project

OPEN PIT COPPER PROJECTS BUILT SINCE 2005



DOING BUSINESS THE RIGHT WAY

Sustainability is embedded across our operations, development, and growth strategy



PRIORITIZING SOCIAL RESPONSIBILITY

Community relationships based on transparency, respect, and trust

\$37 million

In community investment and social outreach programs in 2025

400+ Learners supported through scholarships and **100%** Entry-level roles reserved for host communities in Zambia

STRONG ENVIRONMENTAL STEWARDSHIP

Environmentally sound practices with a focus on accountability and continuous improvement

1.2 million hectares

Protected areas in West Lunga Ecosystem; **Over 100x larger** than the mining footprint

25,000 Trees planted by Kansanshi in 2025

>74% Average water reuse across Zambian operations



TANGIBLE STEPS TO REDUCE EMISSIONS

~14 km Electric trolley-assist lines in Zambia

>130,000 tonnes CO₂e saved annually through pit electrification

50% Reduction in absolute GHG emissions and copper intensity by 2035

100% Renewable power secured for Zambia under a 10-year agreement; Implementation delayed due to drought

EMPOWERING LOCAL CONTENT

95% Local employment

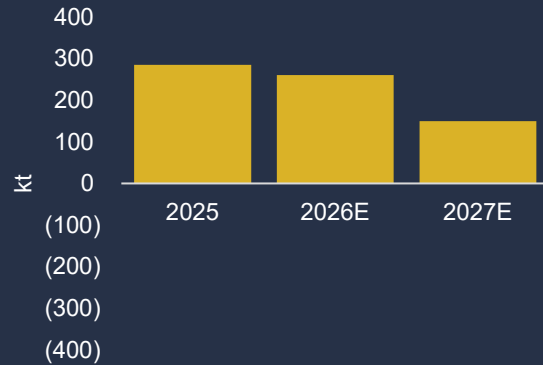
83% Spent with nationally registered suppliers



THE CRITICAL ROLE OF COPPER

Delivering copper and nickel, metals essential to socioeconomic development, electrification, and technology

Copper Market Surplus/(Deficit)*



*Wood Mackenzie; Consumption in 2025 27.7Mt, 2026 28.3Mt, 2027 28.92Mt

ENERGY TRANSITION

~6 Mtpa of copper needed by 2035 to meet renewable power and EV demand

DIGITAL INFRASTRUCTURE

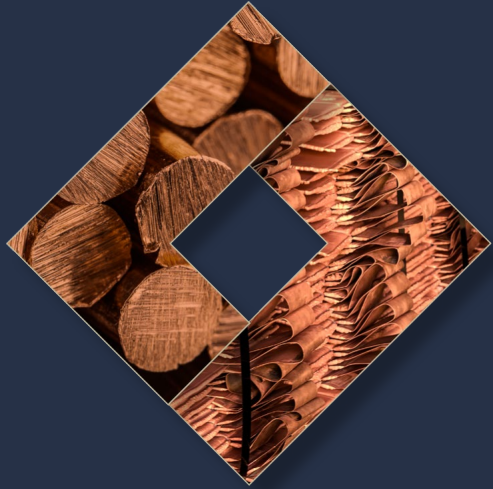
AI power demand & grid infrastructure will require 1.1 Mt of copper by 2035

Cu

Global copper demand expected to grow 2.2% per year. Demand from India forecast to reach 3.1 Mt by 2035 (7% of global consumption)

INDUSTRIALIZATION

WHY FIRST QUANTUM?



WORLD-CLASS ASSETS

Top global copper
producer with a focus on
operational excellence



PROVEN SELF-BUILD TEAM

In-house team with a track
record of building and
delivering **large and
complex projects**



GREENFIELD OPTIONALITY

Two of the **largest
greenfield projects
globally¹** reside within the
First Quantum portfolio



FINANCIAL DISCIPLINE

Strengthening the balance
sheet for **future growth**



CRITICAL METAL FOR THE FUTURE

Copper is the **key
commodity** to electrify the
world and support the
energy transition



DRIVEN BY INNOVATION

Latest technologies
adopted for productivity,
fuel efficiency, safety and
growth



CORPORATE OVERVIEW



COBRE PANAMÁ

Colón Province, Panama

COBRE PANAMÁ



91% First Quantum
9% KOMIR⁶

- ◆ Acquired 80% interest in 2013 following take-over of Inmet Mining; 85 Mtpa project re-design in 2014 (port, power and mining operations)
- ◆ Port operations commenced in 2015
- ◆ Ownership increased to 90% in 2017¹
- ◆ Power station commenced in 2018
- ◆ First ore in 2019; Commercial production achieved within six months
- ◆ CP100 Expansion to 100 Mtpa completed and commissioned in 2023
- ◆ Placed on P&SM in November 2023



LIFE OF MINE

- ◆ Mine life: 31 years
- ◆ Strip ratio: 1:1

Stream agreement with Franco-Nevada

GUIDANCE²

2026E: 30 - 40kt Cu

Capital = ~\$250 million (mainly working capital)

PROCESS PLANT

100 Mtpa conventional sulphide ore flotation circuit:

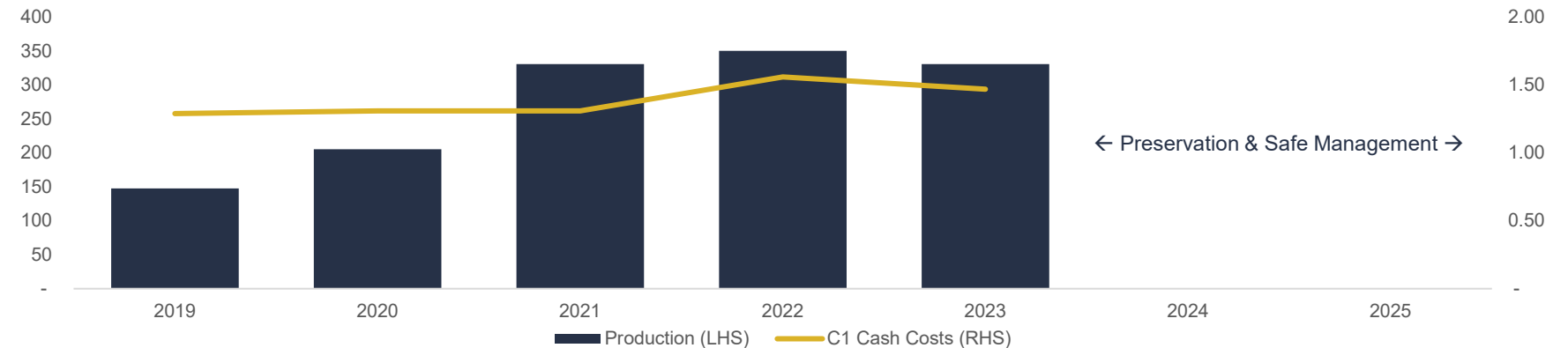
3 Milling circuits

- ◆ 3 x 28 MW SAG mills
- ◆ 2 x 22 MW and 4 x 16.5 MW Ball mills
- ◆ Gearless Mill Drives (GMDs)

RESERVES & RESOURCES

- ◆ **P&P Reserves³**
2,767.7 Mt @ 0.37% Cu | 0.07 g/t Au
- ◆ **M&I Resources³**
3,312.9 Mt @ 0.37% Cu | 0.06 g/t Au
- ◆ **Inferred Resources³**
1,084.5 Mt @ 0.26% Cu | 0.04 g/t Au

COPPER PRODUCTION (kt) AND C1 CASH COST^{4,5} (\$/lb)



¹ Additional 1% interest in 2025 through dilution of KOMIR ² First Quantum news release dated April 28, 2026 "First Quantum Minerals Reports First Quarter 2026 Results" ³ First Quantum 2025 Annual Information Form ⁴ First Quantum 2019-2024 Annual Reports ⁵ C1 cash cost (C1) is a non-GAAP ratio and does not have a standardized meaning prescribed by IFRS and might not be comparable to similar financial measures disclosed by other issuers. ⁶ See "Regulatory Disclosures" within the Q2 2026 Management's Discussion and Analysis for further information. ⁶ Korea Mine Rehabilitation and Mineral Resources Corporation

INTERMINISTERIAL COMMISSION RECOMMENDATION

Mandate of the Commission:

- 1) Access the results of the comprehensive audit
- 2) Identify options available to the Nation and;
- 3) Recommend the course that best protects the national interest in environmental, social and economic dimensions

Published September 30, 2026

[View Report](#)

The Commission Recommends

Enter into negotiations with First Quantum Minerals Ltd. to settle the pending arbitrations and establish the conditions for a restart and an orderly closure. A potential agreement should seek to achieve:



Settle arbitration

Definitively resolve the outstanding international arbitration proceedings



Establish conditions for restart

Enable a restart under a new framework that protects Panama's environmental, social and economic interests



Self-financed closure

Use the operation to finance the site's progressive rehabilitation and closure over decades

Six Criteria Governing the Report

Any negotiation would be governed by six non-negotiable conditions. The specific mechanisms for giving effect to them would be determined through the negotiations.

- ◆ Compliance with the Supreme Court ruling and applicable law
- ◆ State stewardship and national ownership of the mineral resources
- ◆ No fiscal cost to Panamanians
- ◆ Full transparency and verifiable reporting
- ◆ Priority to those directly affected by the closure
- ◆ Supervision in accordance with international standards

COMPREHENSIVE AUDIT RESULTS

SGS Audit on Cobre Panamá
Published June 19, 2026

**Overall compliance
score
87.73%**

Compliant on 361 out of
370 total ESIA
commitments



Legal, Labour & Tax 88.23%

- ◆ Legal compliance – 91.30%
- ◆ Tax compliance – 85.73%
- ◆ Tax payment analysis – 87.40%
- ◆ Production analysis – 91.73%
- ◆ Labor compliance – 83.87%



Environmental 87.64%

- ◆ Environmental audit and commitments derived from the EIA¹ – 87.18%
- ◆ Audit of main ESG aspects – 89.00%



Technical & Operational 90.20%

- ◆ Available mineral resource – 89.88%
- ◆ Operational infrastructure for processes – 96.73%
- ◆ Infrastructure for large-scale mining waste – 84.10%



Risk & Liabilities 81.70%

Identification of:

- ◆ Legal, labour, and tax risks – 80.00%
- ◆ Environmental risks – 81.54%
- ◆ Reputational risk – 80.00%
- ◆ Community risk – 90.00%
- ◆ Occupational health and safety risk – 80.83%

KANSANSHI

Solwezi, Zambia



80% First Quantum¹
20% ZCCM-IH

- ♦ Greenfield project acquired in 2001
- ♦ Commissioned in 2004 (4 Mtpa oxide circuit, 2 Mtpa sulphide circuit and SxEw circuit); Achieved commercial production in Q2 2005
- ♦ 2006–2009 sulphide circuit expansions
- ♦ 25 Mtpa S3 Expansion sanctioned in 2022; Completed mid-2025; Achieved commercial production in Q4 2025
- ♦ Adjacent smelter



LIFE OF MINE

- ♦ Mine life: To 2050
 - ♦ Strip ratio: 3.7:1
- Stream agreement with Royal Gold*

PRODUCTION GUIDANCE²

2026E: 175 – 205kt Cu | 110 – 120koz Au
2027E: 210 – 240kt Cu | 125 – 135koz Au
2028E: 230 – 260kt Cu | 140 – 150koz Au

PROCESS PLANT

28 Mtpa: 7 Mtpa oxide circuit, 8 Mtpa mixed circuit; 13 Mtpa sulphide circuit

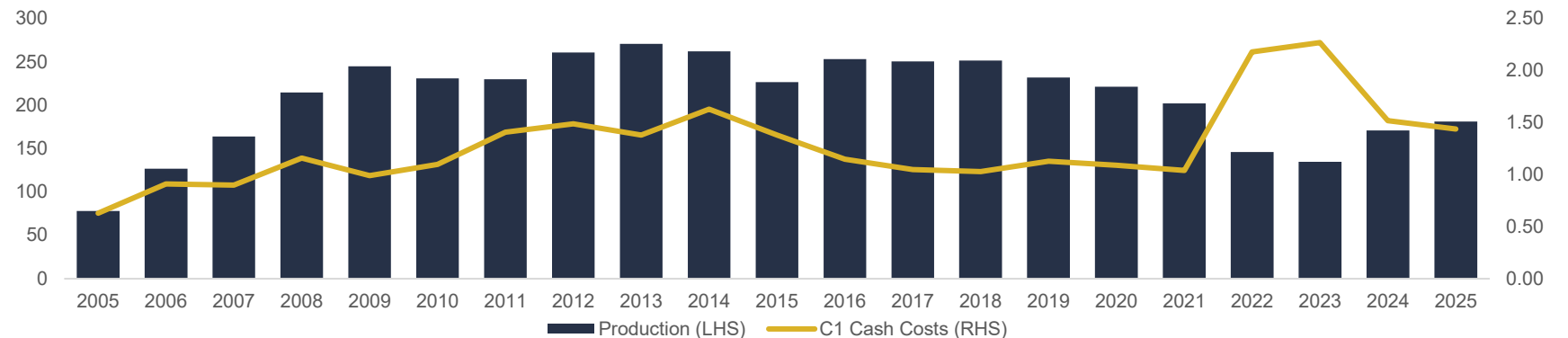
S3 Process plant: 25 Mtpa conventional sulphide ore flotation circuit; 1 Milling circuit

- ♦ 1 x 28 MW SAG mills
- ♦ 1 x 22 MW Ball mills
- ♦ Gearless Mill Drives (GMDs)

RESERVES & RESOURCES

- ♦ **P&P Reserves³**
1,024.3 Mt @ 0.51% Cu | 0.10 g/t Au
- ♦ **M&I Resources³**
1,260.0 Mt @ 0.57% Cu | 0.11 g/t Au
- ♦ **Inferred Resources³**
49.3 Mt @ 0.41% Cu | 0.09 g/t Au

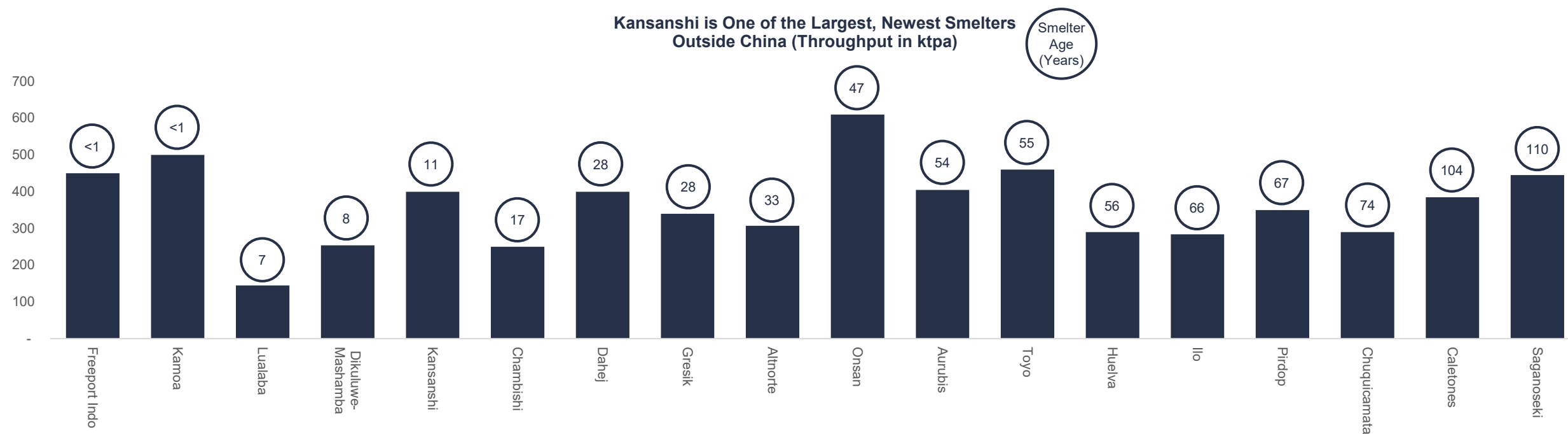
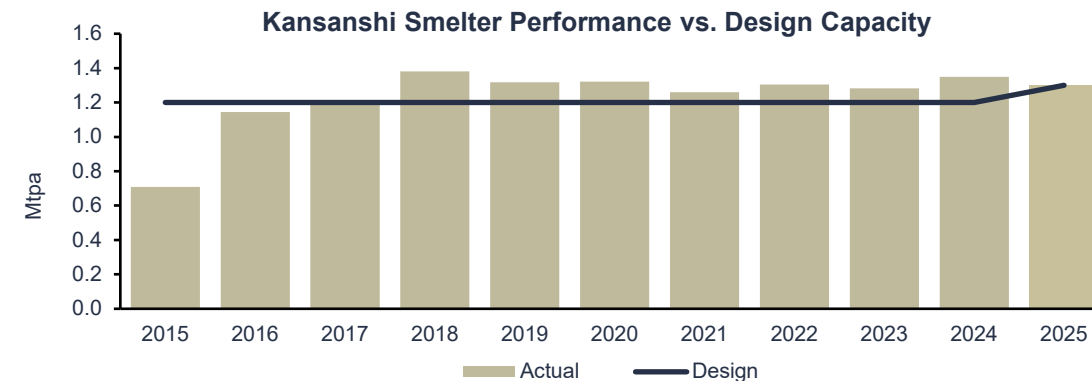
COPPER PRODUCTION (kt) AND C1 CASH COST^{4,5} (\$/lb)



¹ First Quantum receives 100% of the revenues and pays a 3.1% royalty. See First Quantum news release dated December 1, 2022, "First Quantum Minerals Announcement in Respect of Kansanshi Mining Plc." ² First Quantum news release dated April 28, 2026 "First Quantum Minerals Reports First Quarter 2026 Results" ³ First Quantum 2025 Annual Information Form ⁴ First Quantum 2005-2024 Annual Reports, 2005 includes 8,733 tonnes of pre-commercial production ⁵ C1 cash cost (C1) is a non-GAAP ratio, and does not have a standardized meaning prescribed by IFRS and might not be comparable to similar financial measures disclosed by other issuers. See "Regulatory Disclosures" within the Q2 2026 Management's Discussion and Analysis for further information.

KANSANSHI SMELTER

- ◆ Constructed in 2014; Original nameplate 1.2 Mtpa to produce 300ktpa of copper anode; Increased to 1.4 Mtpa through debottlenecking
- ◆ Expansion to 1.6 Mtpa to produce 400ktpa of copper anode
- ◆ One of the newest operating copper smelters globally (ex-China)
- ◆ Designed to treat Kansanshi, Sentinel, and third-party concentrates
- ◆ Sulphuric acid produced as a low-cost by-product used in leaching of oxide and mixed ores; Allows First Quantum's Zambian operations to be self-sufficient on sulphuric acid



SENTINEL

Kalumbila, Zambia



100% First Quantum

- ♦ Greenfield project acquired in 2010
- ♦ 2010-2013 Exploration (677 diamond drilling holes and 230 km of drilling); Mineral reserve in 2012
- ♦ 55 Mtpa construction from 2012–2016; First production in 2015; Commercial production in 2016
- ♦ Concentrate treated at Kansanshi smelter
- ♦ 2020 Expansion to 62 Mtpa with additional fourth in-pit crusher
- ♦ Ongoing regional exploration to extend mine life



LIFE OF MINE

- ♦ Mine life: To 2035
- ♦ Strip ratio: 2.53:1

PRODUCTION GUIDANCE¹

2026E: 190 – 220kt Cu
2027E: 190 – 220kt Cu
2028E: 190 – 220kt Cu

PROCESS PLANT

62 Mtpa conventional sulphide ore flotation circuit:

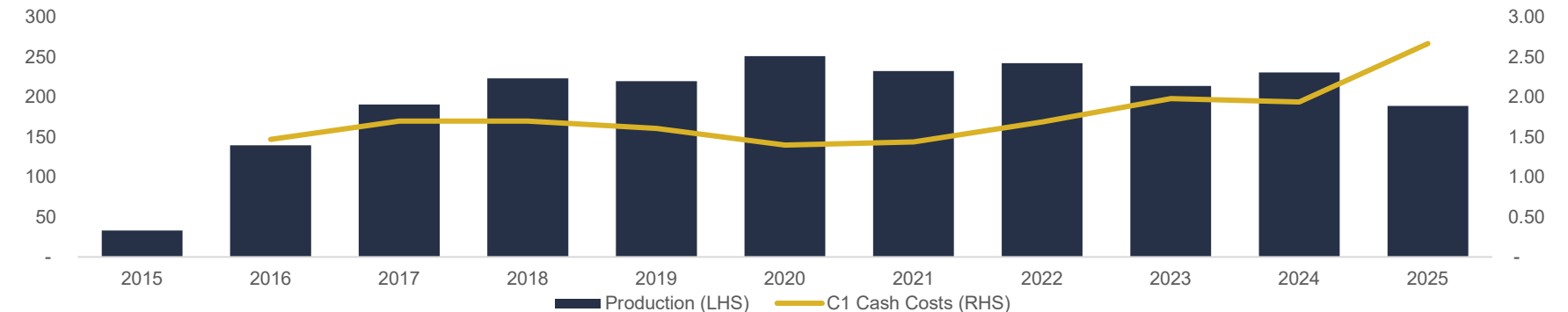
2 Milling circuits

- ♦ 2 x 28 MW SAG mills
- ♦ 2 x 22 MW Ball mills
- ♦ Gearless Mill Drives (GMDs)

RESERVES & RESOURCES

- ♦ **P&P Reserves²**
541.6 Mt @ 0.42% Cu
- ♦ **M&I Resources²**
638.7 Mt @ 0.41% Cu
- ♦ **Inferred Resources²**
60.9 Mt @ 0.36% Cu

COPPER PRODUCTION (kt) AND C1 CASH COST^{3,4} (\$/lb)



¹ First Quantum news release dated April 28, 2026 "First Quantum Minerals Reports First Quarter 2026 Results" ² First Quantum 2025 Annual Information Form ³ First Quantum 2015-2024 Annual Reports ⁴ C1 cash cost (C1) is a non-GAAP ratio, and does not have a standardized meaning prescribed by IFRS and might not be comparable to similar financial measures disclosed by other issuers. See "Regulatory Disclosures" within the Q2 2026 Management's Discussion and Analysis for further information.

ENTERPRISE

Kalumbila, Zambia



ENTERPRISE

Zambia



100% First Quantum

- ◆ Top 10 nickel sulphide operation globally
- ◆ Low-cost, high-grade nickel sulphide mine located 12 km from Sentinel
- ◆ Shares processing infrastructure and common tailings storage facility with Sentinel
- ◆ Project sanctioned in May 2022
- ◆ Achieved first nickel production in Q1 2023; Commercial production in June 2024



LIFE OF MINE

- ◆ Mine life: To 2035
- ◆ Strip ratio: 8.3:1

PRODUCTION GUIDANCE¹

2026E: 30 – 40kt Ni

2027E: 30 – 40kt Ni

2028E: 20 – 30kt Ni

PROCESS PLANT

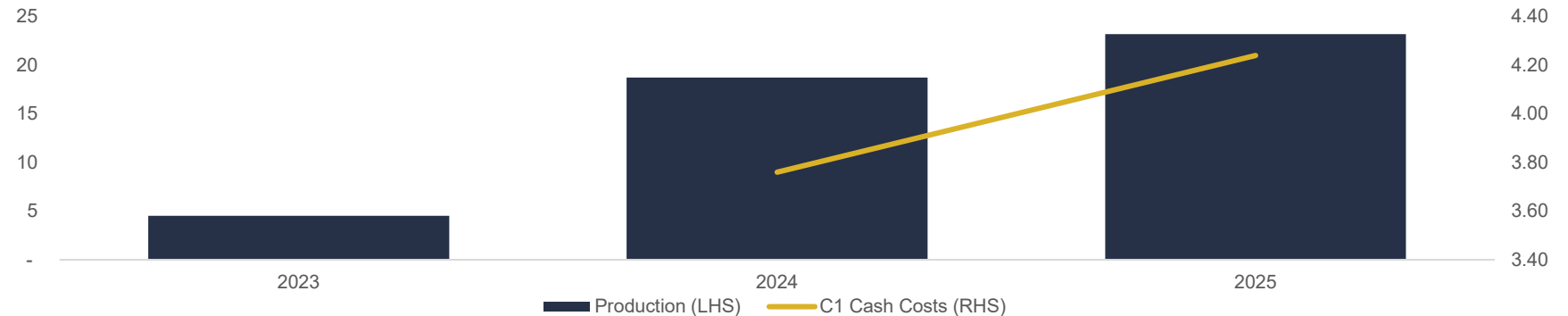
4 Mtpa nickel processing circuit integrated within the Sentinel processing plant

- ◆ 1 SAG
- ◆ 1 Ball
- ◆ Pebble crusher milling circuit

RESERVES & RESOURCES

- ◆ **P&P Reserves²**
27.1 Mt @ 1.00% Ni
- ◆ **M&I Resources²**
30.4 Mt @ 1.01% Ni
- ◆ **Inferred Resources²**
9.2 Mt @ 0.72% Ni

NICKEL PRODUCTION (kt) AND C1 CASH COST^{3,4} (\$/lb)



¹ First Quantum news release dated April 28, 2026 "First Quantum Minerals Reports First Quarter 2026 Results" ² First Quantum 2025 Annual Information Form ³ First Quantum 2023-2024 Annual Reports ⁴ C1 cash cost (C1) is a non-GAAP ratio, and does not have a standardized meaning prescribed by IFRS and might not be comparable to similar financial measures disclosed by other issuers. See "Regulatory Disclosures" within the Q2 2026 Management's Discussion and Analysis for further information.

OTHER OPERATIONS

Recently closed asset sales:

- ◆ Çayeli, Türkiye - April 2026¹
- ◆ Las Cruces, Spain - June 2026²

Assets sales reflect disciplined approach to portfolio management and a focus on core strategic priorities

GUELBOGHREIN

Akjoujt, Mauritania



- ◆ 100% ownership
- ◆ Open-pit (Cu, Au)
- ◆ Mine life to 2027

2026 Current Guidance³

- ◆ 7kt Cu Production
- ◆ 30 to 40koz Au Production

RAVENSTHORPE

Esperance Region, Western Australia



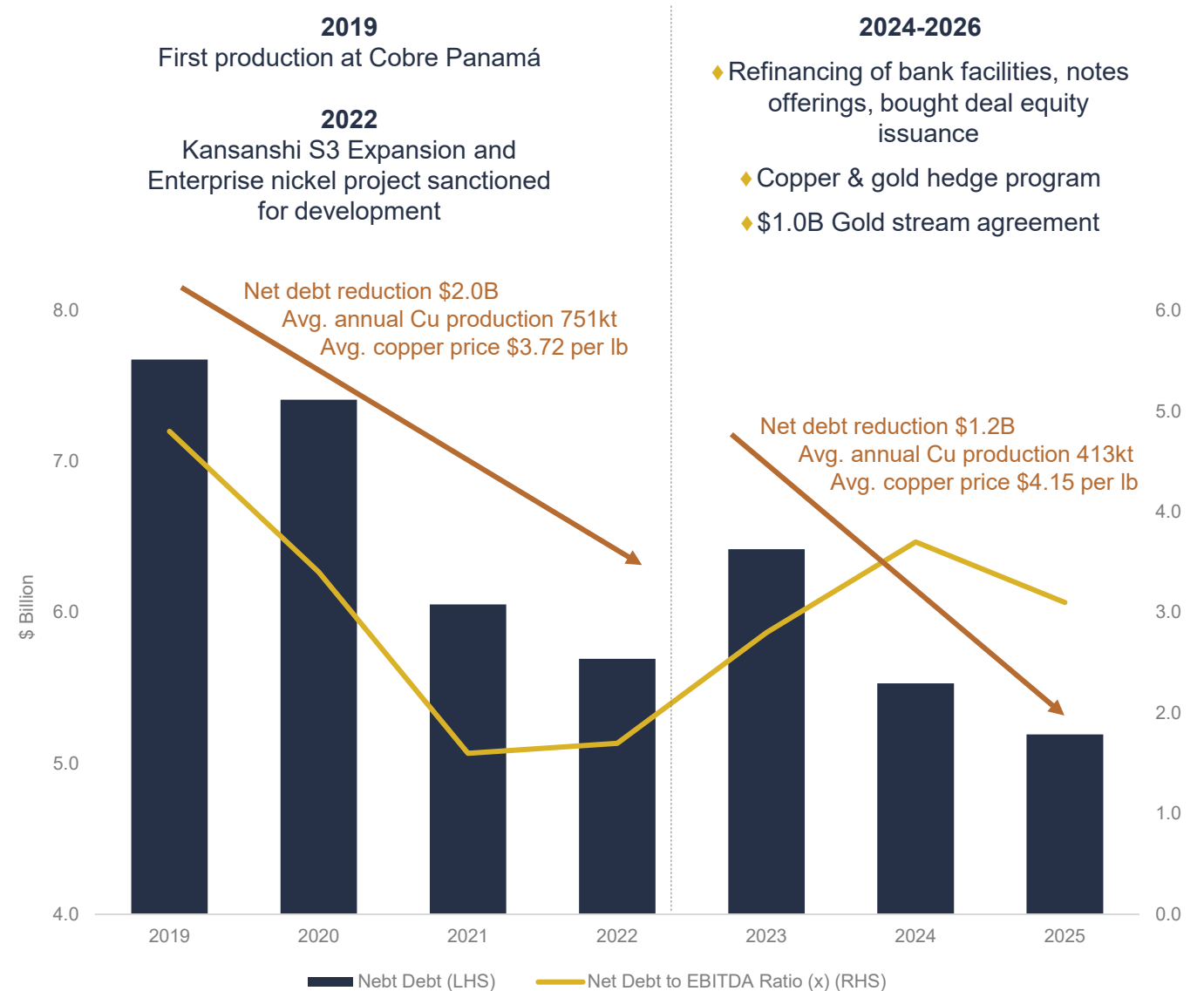
- ◆ 75.7% ownership (24.3% POSCO Holdings)
- ◆ Open-pit (Ni)
- ◆ Care & Maintenance since July 2024

Care & Maintenance

BALANCE SHEET

Decisive actions to strengthen balance sheet for Kansanshi S3 Expansion when Cobre Panamá was placed on P&SM in November 2023

DECISIVE ACTIONS TO STRENGTHEN BALANCE SHEET



TOP PRIORITIES

- 1) Debt reduction
- 2) Strengthening balance sheet for future growth

TARGET

Through the cycle:
Net debt to EBITDA <2.0x

Prior to sanctioning
major project:
Net debt to EBITDA ~1.0x

DEBT MATURITY PROFILE

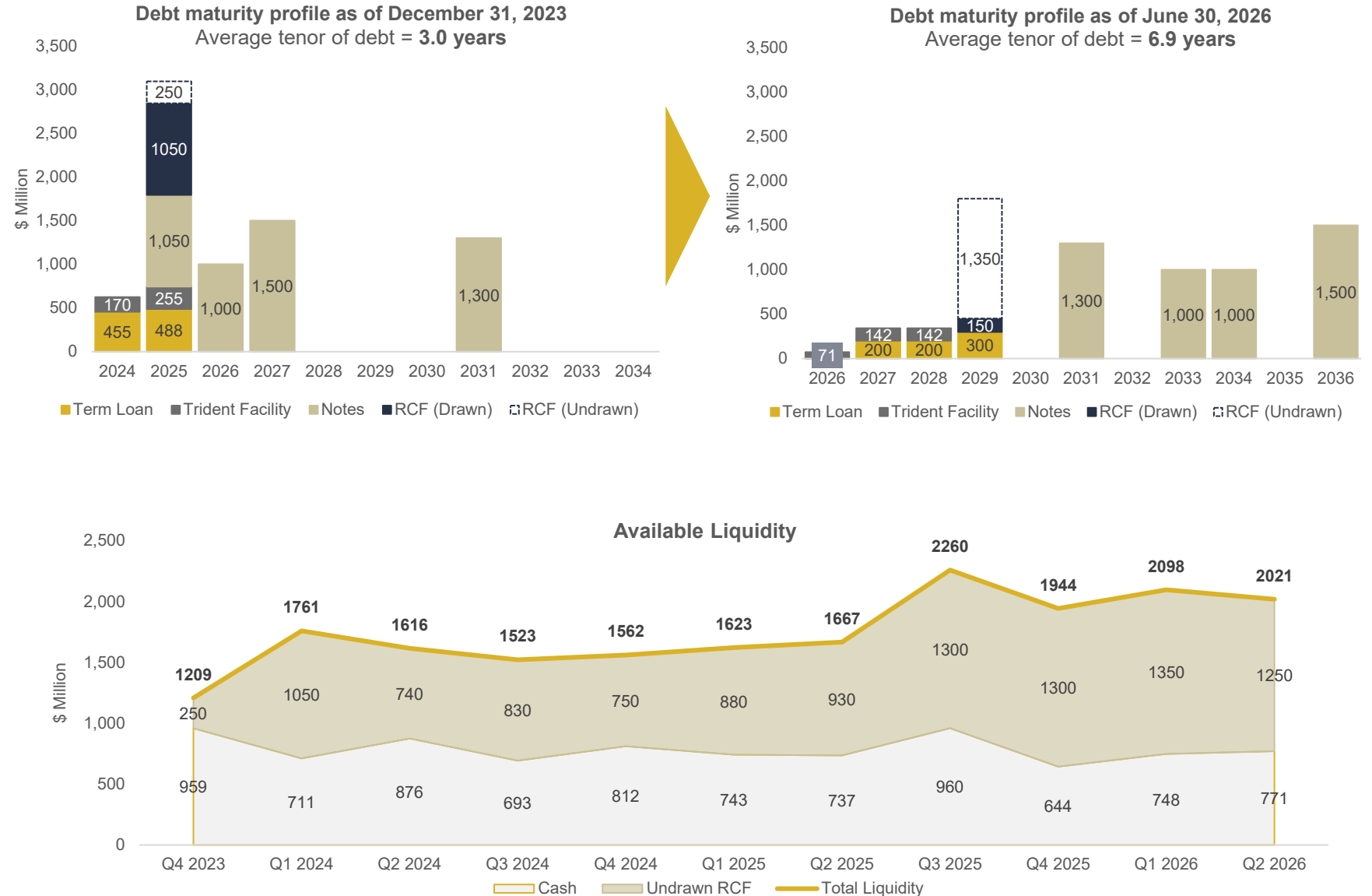
Material improvements to balance sheet :

- Increased average tenor from 3.0 years to 6.9 years
- Average weighted cost of debt reduced from 7.77% to 7.46%
- Unsecured debt proportion increased from 73% to 85%

Credit Rating

- Fitch: B, Stable
- S&P: B, Positive

PROACTIVE MANAGEMENT OF DEBT MATURITIES





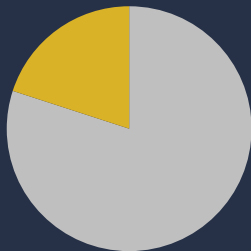
GREENFIELD & PROJECT DEVELOPMENT



A DIFFERENT APPROACH

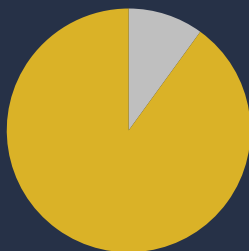
Expertise transferred from one project to the next; Taking lessons learned from previous projects

Traditional
Project Model



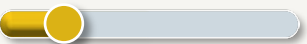
■ ECPM Engineer
■ Owner

First Quantum
Model



■ Engineering & Design
■ First Quantum

HISTORY OF PROJECTS BUILT BY FIRST QUANTUM

PROJECT	COUNTRY	YEAR	COMM	PROJECT TYPE	CAPACITY (MTPA)	ACHIEVEMENTS	IN HOUSE  THIRD PARTY
KANSANSHI	Zambia	2005	Cu/Au	Greenfield	27	Commissioned in 2004; Achieved commercial production in less than one year; Subsequently expanded	
GUELB MOGHREIN	Mauritania	2006	Cu/Au	Brownfield	3.4	New sulphide circuit constructed; Achieved higher than expected production	
KEVITSA	Finland	2012	Ni/Cu	Greenfield	5.5	Built in the Arctic Circle; Achieved commercial production in 2012	
KANSANSHI SMELTER	Zambia	2015	Cu	Greenfield	1.38	One of the newest operating smelters globally (ex. China); Commissioned in H2 2014; Achieved commercial production in 2015	
SENTINEL	Zambia	2015	Cu	Greenfield	62	From study stage to production in five years	
COBRE PANAMÁ	Panama	2019	Cu/Au	Greenfield	85	85 Mtpa processing circuit; Development included port and 300 MW power station; Achieved commercial production in six months	
ENTERPRISE	Zambia	2023	Ni	Brownfield	4	Sulphide circuit; Shares processing and tailings infrastructure with Sentinel mine	
CP100 EXPANSION	Panama	2023	Cu/Au	Brownfield	+15	Cobre Panamá expansion to 100 Mtpa to become the third largest copper mine in the world by throughput	
KANSANSHI S3 EXPANSION	Zambia	2025	Cu/Au	Brownfield	+25	Additional 25 Mtpa processing circuit; Commissioned H1 2025; First production August 2025	

TRIED, TESTED, AND TRUSTED

Construction:

Proven design and construction approach of large-scale SAG mill processing trains with expansion optionality

Operations:

Use of innovations, which increases productivity and lowers diesel usage and costs

CONSTRUCTION: SELF-BUILT PROJECTS

Sentinel

62 Mtpa

2 milling trains

♦ 2 x 28 MW SAG Mills

♦ 2 x 22 MW Ball Mills



Cobre Panamá

100 Mtpa

3 milling trains

♦ 3 x 28 MW SAG Mills

♦ 6 x 16.5-22.0 MW Ball Mills



Kansanshi S3 Expansion

25 Mtpa

1 milling train

♦ 1 x 28 MW SAG Mill

♦ 1 x 22 MW Ball Mill



INNOVATIONS AT EXISTING OPERATIONS

Near-pit/In-pit crushing: Optimizes haul cycle efficiency; Reduces diesel consumption



Overland conveying: Allows for energy-efficient, high-volume movement of ore



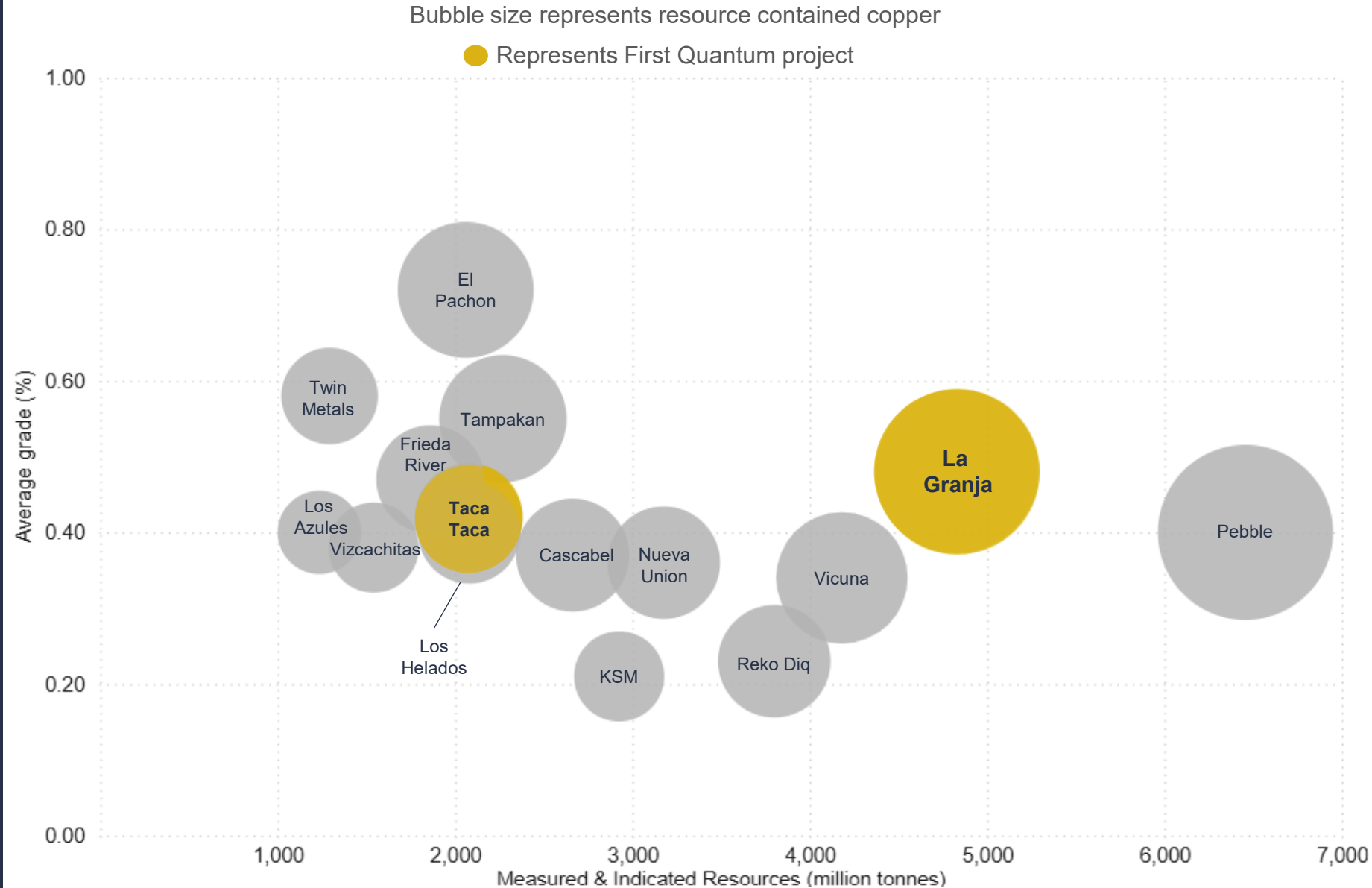
Trolley-assist: Reduces diesel consumption, increases productivity and lowers costs



WORLD-CLASS UNDEVELOPED PROJECTS

- ◆ Two of the largest undeveloped projects globally¹ sit within the First Quantum portfolio
- ◆ Taca Taca will be one of the largest copper projects to be developed over the next decade
- ◆ La Granja represents the second largest greenfield project based on contained copper¹
- ◆ Adds meaningful additional growth to First Quantum's project pipeline

15 Largest Undeveloped Open-Pit Greenfield Projects¹



¹Open pit projects based on Measured & Indicated Resources
Source: Wood Mackenzie, Company Filings

TACA TACA

Salta Province, Argentina



TACA TACA

Argentina



100% First Quantum

- ♦ Porphyry copper-gold-moly deposit
- ♦ 3,500 metres elevation ~230 km west of city of Salta, 55 km east of Chilean border
- ♦ Defined access to water, power, rail, port
- ♦ Located in an area with limited environmental sensitivities
- ♦ No local communities living within or in close proximity to the project footprint
- ♦ Collaboration agreement with IFC
- ♦ ESIA approval and water permits expected in 2026; Working towards RIGI application



LIFE OF MINE

- ♦ Mine life: 35 years
- ♦ Avg. Annual Cu production: 209kt
- ♦ Avg. Annual Au production: 96koz
- ♦ C1 Cash cost: \$1.26 per lb
- ♦ Avg. Cu grade: 0.42%
- ♦ Avg. Au grade: 0.09 g/t
- ♦ Strip ratio: 1.46:1

FIRST 10 YEARS

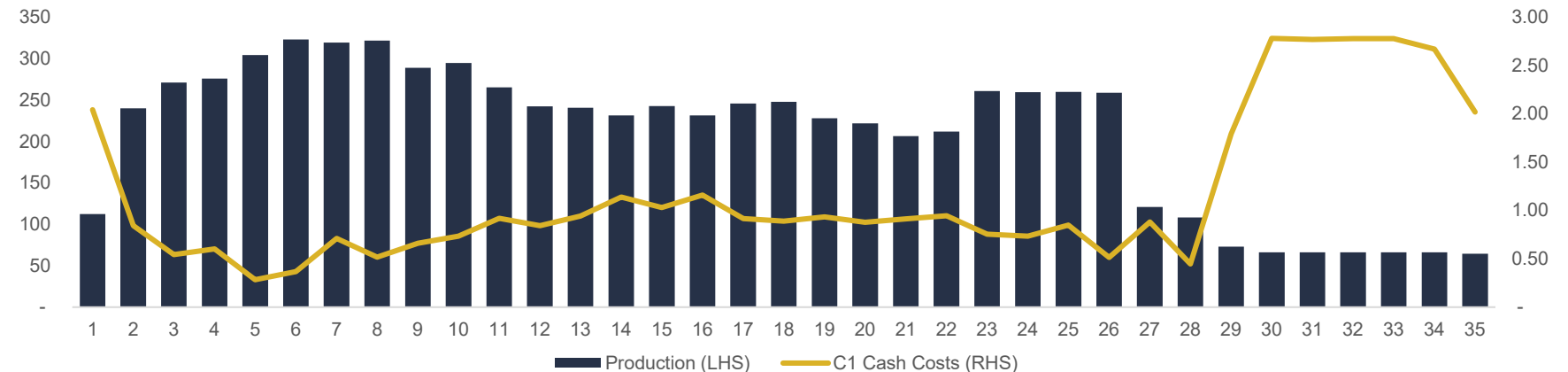
- ♦ Avg. Annual Cu production: 291kt
- ♦ Avg. Annual Au production: 133koz
- ♦ C1 Cash cost: \$0.97 per lb

PROCESS PLANT

- 40 Mtpa train: 2 Milling trains; 60 Mtpa Expansion: Third milling train
- ♦ Each train: 2 x 28 MW SAG mills

- ♦ **P&P Reserves¹:**
8.4 Mt contained copper (1,990 Mt @ 0.42% Cu | 0.09 g/t Au)
- ♦ **M&I Resources¹:**
8.7 Mt contained copper (2,078 Mt @ 0.42% Cu | 0.09 g/t Au)
- ♦ **Inferred Resources¹:**
0.4 Mt contained copper (145 Mt @ 0.27% Cu | 0.06 g/t Au)

COPPER PRODUCTION (kt) AND C1 CASH COST¹ (\$/lb)



¹ Taca Taca Project NI 43-101 Technical Report February 2026

TACA TACA

Salta Province, Argentina
100% First Quantum

Average Annual Production



Initial Processing Capacity 40 Mtpa; Expansion to 60 Mtpa¹

Initial capital to 40 Mtpa (\$M)	4,232
Expansion capital to 60 Mtpa (\$M)	1,019
Total development capital (\$M)	5,250
After-tax NPV _{8%} (\$M) ²	5,917
After-tax IRR (%) ²	19.3
After-tax payback period (years) ²	9

NPV_{8%} and IRR Sensitivities

Taca Taca After-Tax NPV _{8%} (\$ M)								Taca Taca After-Tax IRR							
		Copper price (\$/lb)								Copper price (\$/lb)					
		3.50	4.00	4.50	5.00	5.50	6.00			3.50	4.00	4.50	5.00	5.50	6.00
Gold price (\$/oz)	2,500	2,346	3,978	5,607	7,234	8,859	10,483	Gold price (\$/oz)	2,500	13.1%	16.1%	18.9%	21.4%	23.7%	25.9%
	3,000	2,658	4,288	5,917	7,544	9,168	10,792		3,000	13.7%	16.6%	19.3%	21.8%	24.2%	26.3%
	3,500	2,968	4,598	6,227	7,853	9,477	11,102		3,500	14.3%	17.2%	19.8%	22.3%	24.6%	26.7%
	4,000	3,280	4,908	6,537	8,162	9,787	11,411		4,000	14.8%	17.7%	20.3%	22.7%	25.0%	27.1%
	4,500	3,590	5,218	6,847	8,472	10,096	11,721		4,500	15.4%	18.2%	20.7%	23.1%	25.4%	27.5%
5,000	3,900	5,528	7,157	8,781	10,406	12,030	5,000	15.9%	18.7%	21.2%	23.5%	25.7%	27.8%		

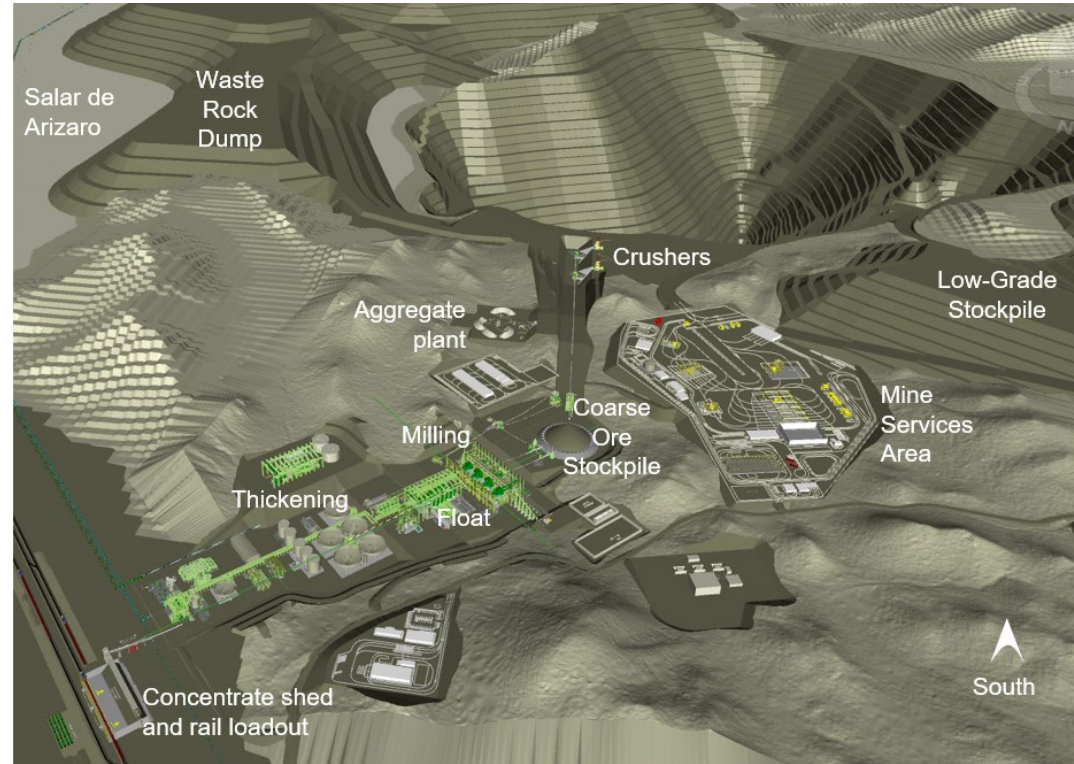
Source: Taca Taca Project NI 43-101 Technical Report February 2026

¹ Expansion to 60 Mtpa commencing in the fifth year of operation; \$1,019 million of expansion expenditures over three years

² Copper price \$4.50 per lb, Gold price \$3,000 per oz, Molybdenum price \$18.00 per lb

TACA TACA: DE-RISKED SITE LAYOUT

- ◆ Defined access to water, power, rail, and port
- ◆ Conventional large-scale open-pit, staged from a starter pit
- ◆ Conventional Cu-Mo flotation flowsheet producing separate Cu and Mo concentrates
- ◆ Proposed tailings storage facility located in an area that poses no safety risk to local communities



Water

- ◆ Sustainable water abstraction plan well advanced
 - ◆ Four identified fresh water supply basins
- ◆ Sufficient water supply for 40 Mtpa and 90% of water requirement for 60 Mtpa
- ◆ Additional water supply will be investigated from nearby basins to support 60 Mtpa
- ◆ Potential reclaim of decant water from tailings storage facility for usage within the process

Power

- ◆ Grid power via tie-in to the existing 345 kV network 122.5 km from project site
- ◆ Ability to source 100% of power requirements from renewable sources
 - ◆ Transmission capacity in region currently over-supplied due to recently commissioned solar power farms (~500 MW)
- ◆ Argentina taking steps to deregulate electricity market

Port/Road/Rail

- ◆ Existing public roads to site
- ◆ Located 5 km from an existing railway line that connects Salta with Mejillones
- ◆ Rail-to-port export route to Mejillones port in Chile with upgrades to existing railway line
 - ◆ Requires construction of a new rail spur, maintenance and repair facility, and rehabilitation of sections of existing railway line

TACA TACA: ENVIRONMENT & COMMUNITY



Healthcare access in remote communities

In partnership with the Salta Ministry of Health, support was provided to the Extramuros Program, delivering mobile medical services to rural and Indigenous communities across the province.

Specialist care, medicines, and equipment were brought directly to underserved areas, improving access where geographic barriers persist.



ENVIRONMENTAL ASSESSMENT AND PERMITTING

Engagement with provincial authorities continues to advance ESIA approval, with reviews focused on mining infrastructure and water requirements.

- ◆ 345 kV Transmission Line: EIS submitted (September 2025); Under review. Includes 122.5 km line, grid connection, and switchyard
- ◆ Bypass Road ESIA: Under review; Approval expected 2026 to improve access



COMMUNITY PARTNERSHIPS AND REGIONAL DEVELOPMENT

Continued support for social, cultural, and infrastructure initiatives in partnership with local communities, alongside training and entrepreneurship programs to strengthen long-term resilience.

Will seek to generate local employment, increase participation from local suppliers, and strengthen community enterprises while supporting the development of local value chains.



WATER STEWARDSHIP

Securing a sustainable water supply remains a priority. In 2025, field investigations expanded across local catchments, including geophysics, monitoring and pumping wells, and hydraulic testing.

Findings will inform 2026 groundwater impact assessments and support a catchment-based approach aligned with ICMM water stewardship principles to minimize impacts on current and future users.



ADVANCING INDIGENOUS ENGAGEMENT

The Prior, Free and Informed Consultation (FPIC) process was completed with the communities of Tolar Grande, Estación Salar de Pocitos, and Olacapato.

Certification was issued by the Secretariat of Indigenous Affairs in January 2025, concluding consultation for the mining project, transmission line, and bypass road.

LA GRANJA

Cajamarca, Peru



55% First Quantum
45% Rio Tinto

- ♦ Located on the eastern flank of the Western Cordillera of the Andes; Situated at moderate elevations of between 2,000 metres and 2,800 metres above sea level
- ♦ Second largest greenfield project based on contained copper¹
- ♦ Two principal mineralized centres at Paja Blanca and Mirador
- ♦ Large-scale copper porphyry–skarn–epithermal system that transitions to porphyry-style copper mineralization at depth
- ♦ Amenable to conventional large-scale open-pit mining using drill and blast and load haul operations, followed by conventional flotation processing
- ♦ Improved geological understanding of arsenic distribution; Predictable high and low arsenic zones identified through the resource
- ♦ Deposit remains open at depth



Next Steps

- ♦ Advance permitting and regulatory engagement in Peru
- ♦ Strengthen ongoing community and stakeholder engagement
- ♦ Progress baseline environmental and social studies to support ESIA
- ♦ Prepare and submit Detailed ESIA (ESIA-d)

RESOURCES²

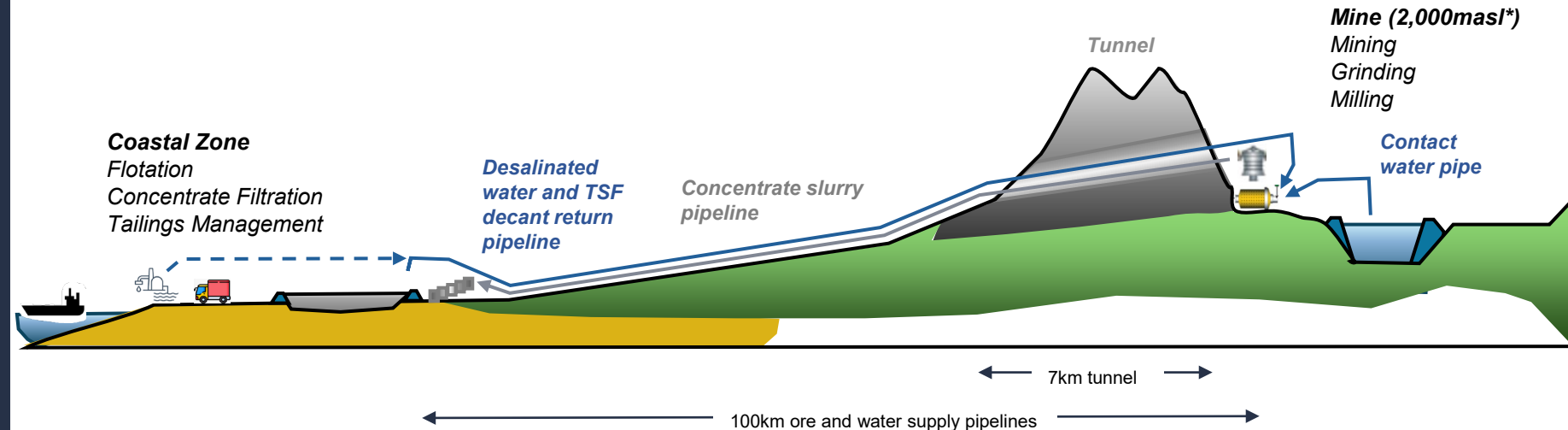
Classification	Tonnes (Mt)	Density (t/m ³)	Grade				Contained Metal			
			Cu (%)	Ag (g/t)	Au (g/t)	Mo (g/t)	Cu (Mt)	Ag (Moz)	Au (Moz)	Mo (Mlbs)
Measured	1,427	2.47	0.56	4.26	0.04	73.7	8.0	195.4	2.0	231.8
Indicated	3,404	2.58	0.44	3.74	0.04	57.0	15.0	409.2	4.7	427.9
Total M&I	4,831	2.55	0.48	3.89	0.04	61.9	23.0	604.6	6.7	659.7
Inferred	5,206	2.65	0.40	3.34	0.04	52.3	20.7	558.9	6.1	600.8

CONCEPTUAL DESIGN

- ◆ Developed to optimize safety, environmental performance and long-term project operational factors based on topography, climate, community considerations and environmental sensitivities
- ◆ Based on 0.16% Cu cut-off grade on a copper-only basis¹ and \$4.00/lb copper price

¹ By-product contributions from silver, gold, and molybdenum treated as value upside

- ◆ Amenable to conventional large-scale open pit mining using drill and blast, shovel loading, and off-highway truck haulage followed by conventional flotation processing
- ◆ Ore comminution is planned to occur adjacent to the pit, transported by pipeline through a 7 km access tunnel to a flat, arid Pacific coastal plain approximately 100 km from the mine
- ◆ Primary water supply via desalinated seawater, with all site contact water captured and used for mineral processing to minimize impact on environmental flows
- ◆ Coastal location provides suitable conditions for conventional flotation processing, together with tailings storage and management, and will reduce long-term operational and environmental risk
- ◆ Tailings storage facility will be designed, built, and operated in conformance with the Global Industry Standard on Tailings Management (GISTM)



Schematic project layout (not to scale)

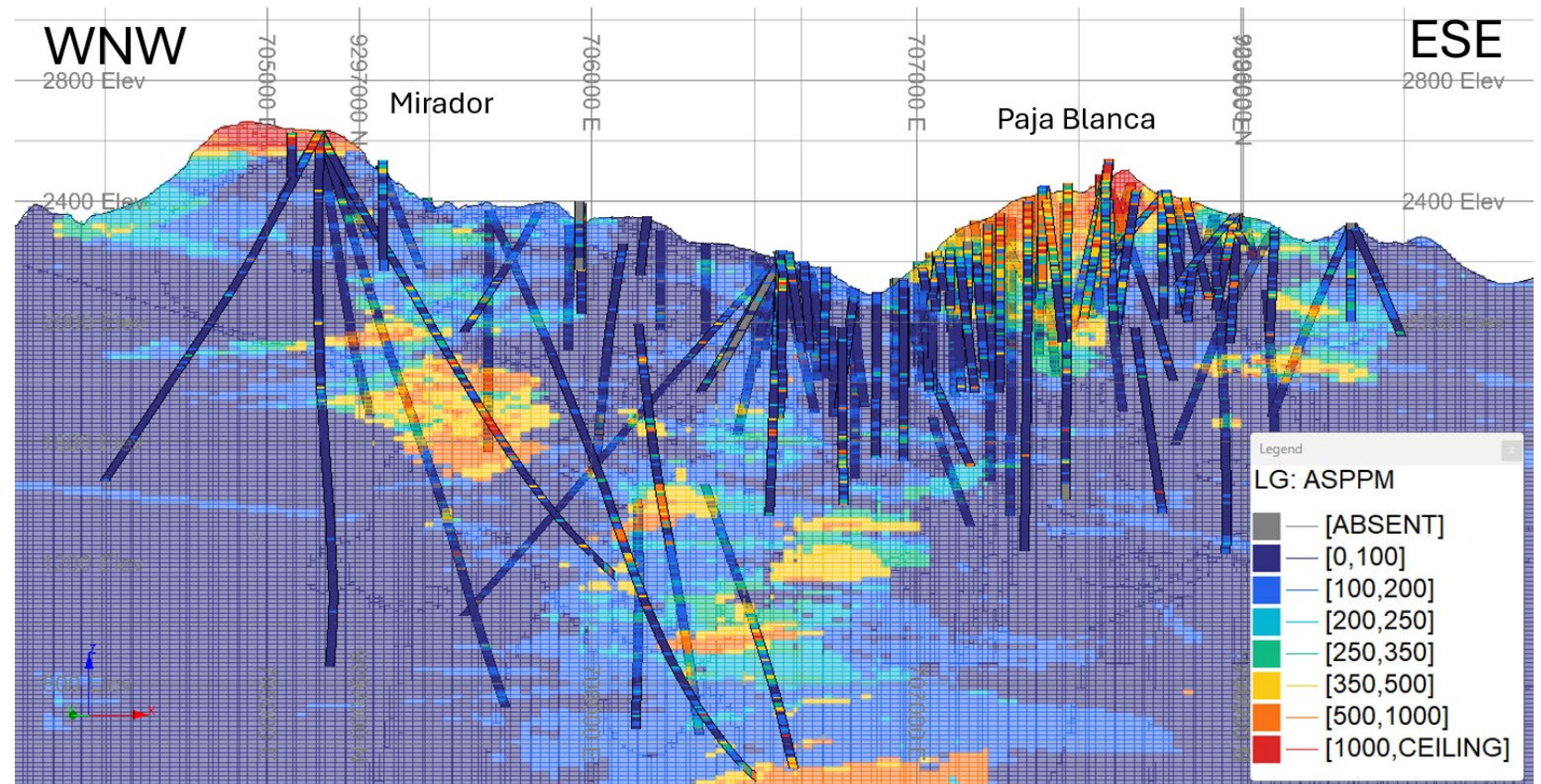
*metres above sea level

ARSENIC MANAGEMENT

- ◆ Flexible design to enable production of discrete high- and low-arsenic products, and options to blend with other products at load or discharge ports
- ◆ Supports concentrate marketability across a range of smelters and evolving market conditions, reducing commercial risk
- ◆ Arsenic penalties expected to be applicable to concentrate product, but initial analysis indicates not material to treatment economics

Improved geological understanding of arsenic distribution

- ◆ **Arsenic is structurally controlled:** High-arsenic zones are concentrated along major fault structures, not randomly distributed
- ◆ **Eight primary fault systems mapped** and modeled in 3D across the deposit
- ◆ **Predictable high and low arsenic zones identified** through the resource, provide for use of conventional flow sheet process design and allowing detailed mine production planning to deliver a consistent feed to the plant



ESG: COMMUNITY PROGRAMS

La Granja's social management framework is aligned with regulatory requirements and international standards, covering stakeholder engagement, grievance mechanisms, and ongoing social investment focused on education, employability, agricultural productivity, and community health

Querocoto United for Learning: Education initiative funding supplies, technology and training courses



Together We Win (Unidos Todos Ganamos): Sports championships in Peru, Argentina and Paraguay



By Your Side (Junto a Ti): Support for vulnerable individuals who may be part of future resettlement processes



Fútbol Más: Supports well-being in children & adolescents through sports



Vocational Guidance: Workshops for secondary school students



Community Environmental Monitoring Committees: Training program for community members voluntarily participating in environmental monitoring related to the La Granja project



FIRST QUANTUM'S APPROACH TO WATER MANAGEMENT

Water is a critical resource for mining and mineral processing

Across all our operations, we actively monitor and manage water withdrawal, consumption, and reuse, aiming to minimize freshwater use and maximize recycling

The Company envisages that water use for La Granja will be predominantly through reuse of contact water and from a desalination plant in order to avoid interactions with community water sources.

First Quantum is firmly committed to reducing water withdrawal and discharge by adopting innovative technologies, improving operational efficiencies, and maximizing on-site water reuse, where feasible.

This approach supports sustainable water stewardship and aligns with our broader environmental and ESG commitments.

- ◆ Segregation of contact and non-contact water around the project area
- ◆ Prioritization of use of contact water for all processing activities
- ◆ Optimization of water management to reduce contact water

At La Granja, the Company intends to take the following steps to ensure responsible management of water:

- ◆ Commitment to align with International Finance Corporation Performance Standards
- ◆ Commitment to align with GISTM
- ◆ Minimization of infrastructure in high rainfall areas
- ◆ Processing and tailings storage facilities (“TSF”) in a lower rainfall coastal zone
- ◆ Zero effluent discharge from TSF to the environment
- ◆ Collaboration with stakeholders, including communities, to support water access and protect local water resources.

HAQUIRA

Apurímac, Peru



100% First Quantum

- ◆ Large-scale porphyry copper project in Apurímac, Southern Peru
- ◆ Acquired in December 2010
- ◆ Focus on community, environmental aspects
- ◆ Exploration permit approved in early February 2025; Amendment extends permit term for seven years, allowing for further drilling in future
- ◆ Company remains open to dialogue with two remaining communities, aiming to expand the drilling program into Haqira West deposit and other targets

RESERVES & RESOURCES

- ◆ **M&I Resources¹:**
3.6 Mt contained copper (703.7 Mt @ 0.51% Cu | 0.03 g/t Au)
- ◆ **Inferred Resources¹:**
2.7 Mt contained copper (683.9 Mt @ 0.40% Cu | 0.02 g/t Au)



EXPLORATION PRIORITIES

Focused on identifying high-quality porphyry and sediment-hosted copper deposits in prospective belts around the world



New Development Opportunities



Greenfield Discovery



Add Value to Existing Orebodies



NORTH AMERICA

- ◆ Exploration partnerships with local operators in SW USA
- ◆ Active review of development opportunities



KAZAKHSTAN

- ◆ Under-explored belts with a strong endowment
- ◆ Encouraging fiscal and governance reforms
- ◆ Excellent infrastructure, power, and water



SOUTH AMERICA

- ◆ Brownfield exploration around Taca Taca
- ◆ Greenfield exploration in Chile and Argentina

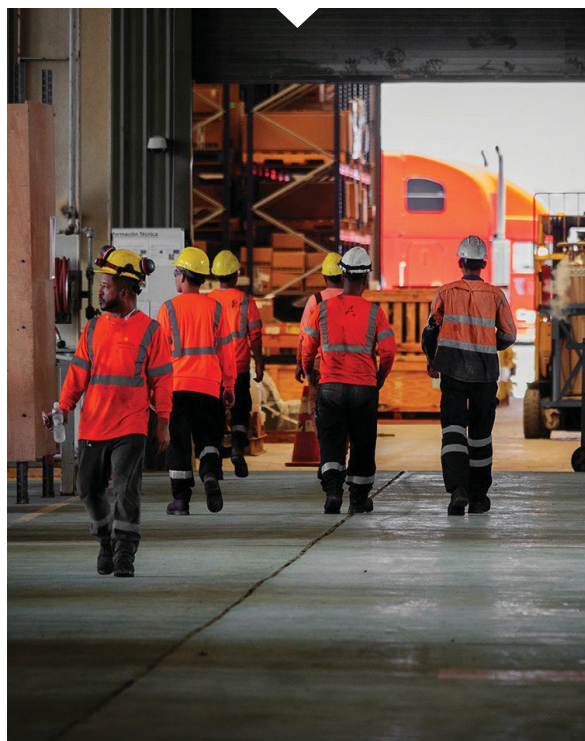


ZAMBIA

- ◆ Capitalize on knowledge, skills and position
- ◆ Brownfield exploration at Sentinel and Kansanshi
- ◆ Greenfield exploration on the Copperbelt

THE RIGHT METALS

- ◆ **Pure-play** copper producer
- ◆ **Top 10** producer of nickel¹
- ◆ **Significant** producer of gold



THE RIGHT ASSETS

- ◆ **FQM Zambia:** Top 10 copper complex with vertically integrated production
- ◆ **Cobre Panamá:** Third largest copper mine in the world by throughput; Focused on a resolution¹
- ◆ **Taca Taca:** One of the largest copper projects to be developed over the next decade¹
- ◆ **La Granja:** One of the largest undeveloped copper resources in the world, partnered with Rio Tinto¹



THE RIGHT TRACK-RECORD

- ◆ Focused on safe and productive operational performance
- ◆ Built **the largest copper mines and major expansions** in the last two decades with in-house projects team
- ◆ Recognized leader in building **large-scale projects**



THE RIGHT CAPITAL DISCIPLINE

- ◆ **Completed large-scale balance sheet** initiatives
- ◆ **Debt reduction** remains a priority
- ◆ **Strengthening balance sheet** for future growth





INNOVATION



DRILLING FLEET ELECTRIFICATION

BETTER FRAGMENTATION
AND HIGHER PRECISION
AND PRODUCTIVITY



Lower Maintenance



Higher Accuracy



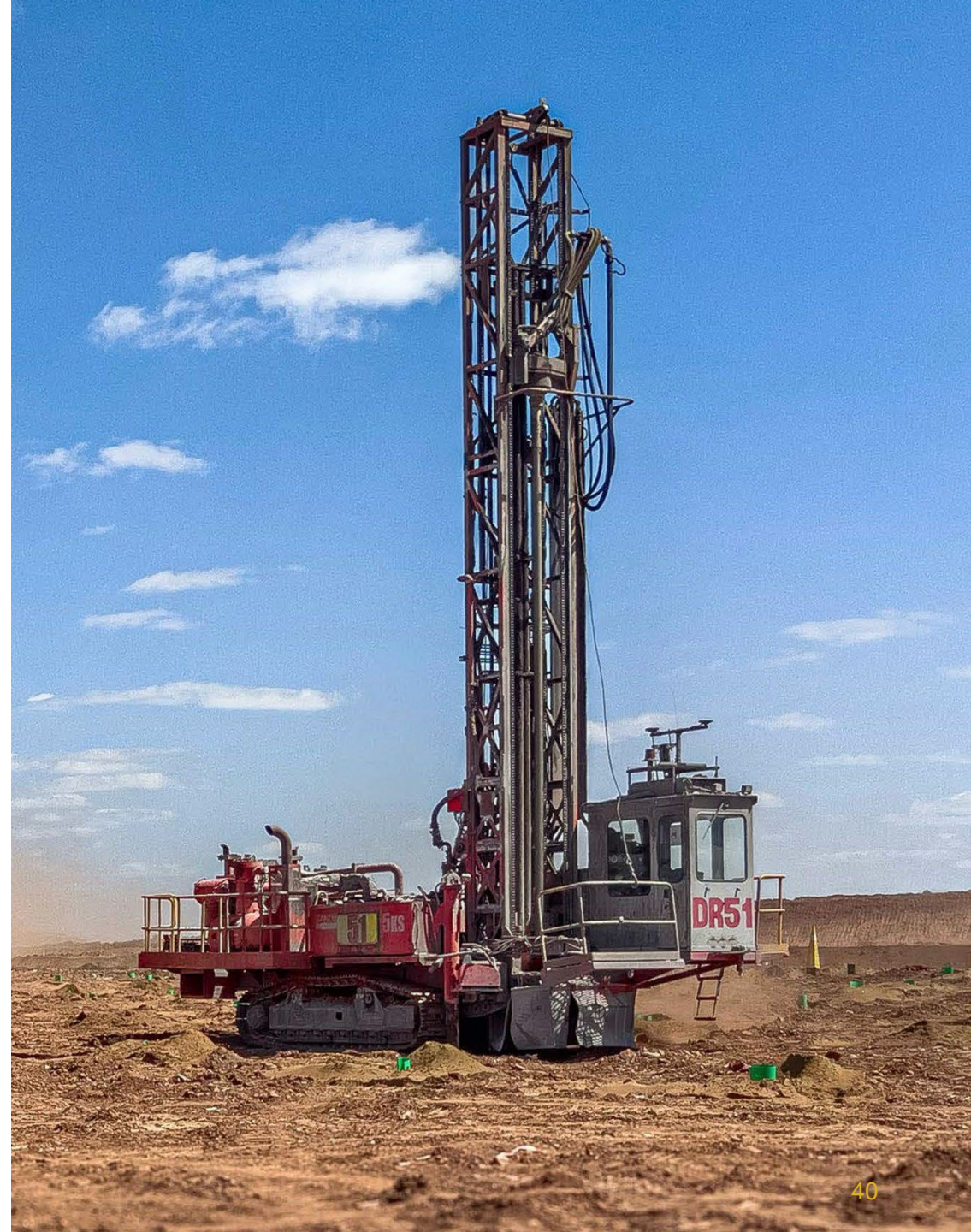
Reduces Greenhouse Gas
Emissions



Improves Reliability

First to adopt fully electrified Pit
Viper PV231E drills,
eliminating diesel engine
requirements

Fully and semi-autonomous
capability improves drill
accuracy and reduces operator
exposure



QUANTUM BLASTING

IMPROVED
FRAGMENTATION
REDUCES ENERGY USE IN
MILLING, ONE OF THE
MOST ENERGY-INTENSIVE
PROCESS STEPS

✓ Consistent Fragmentation

⚙️ Reduces Crusher
Downtime

💰 Up to 23% Cost Savings per
unit of ore compared to
conventional methods¹

¹ Estimated savings from fewer required drill metres, detonators, and primers

Use of machine learning and AI, requiring fewer drill metres, detonators, and primers and manages **dilution and metal loss**

AI-Driven Modeling

Optimizes blast domains

Increases Throughput

Reduces energy use

95% Accuracy of post-blast 3D ore position, including grade and density;
Improves downstream milling performance



Challenging Geology ➡ Preconditioning Technique ➡ Improves Feed Consistency

FLEET ELECTRIFICATION

TRANSFORMING MINE LOADING & HAUL EFFICIENCY



Reduces Greenhouse Gas
Emissions



Eliminates Fuel Cost
Volatility



Reduces Maintenance
Requirements compared to
diesel engine shovels



12% Fuel Savings¹ in 2025
of FQM Zambia Fuel Consumption

59% of Kansanshi mining volumes produced by electric shovels

Supports ongoing transition
toward a fully electrified load,
haul, and dig ecosystem

Africa's first Hitachi EX5600-7E
electric shovels



QUANTUM ELECTRA-HAUL™ TROLLEY-ASSIST

ELECTRIFIED HAULAGE
AT SCALE; POTENTIAL FOR
INTEGRATION WITH
BATTERY TRUCKS



Reduces Greenhouse Gas
Emissions



Lowers Engine Wear and
Maintenance Costs



Improves Pit Traffic
Management



10% Fuel Savings¹ in 2025
of FQM Zambia Fuel Consumption

¹ Estimated

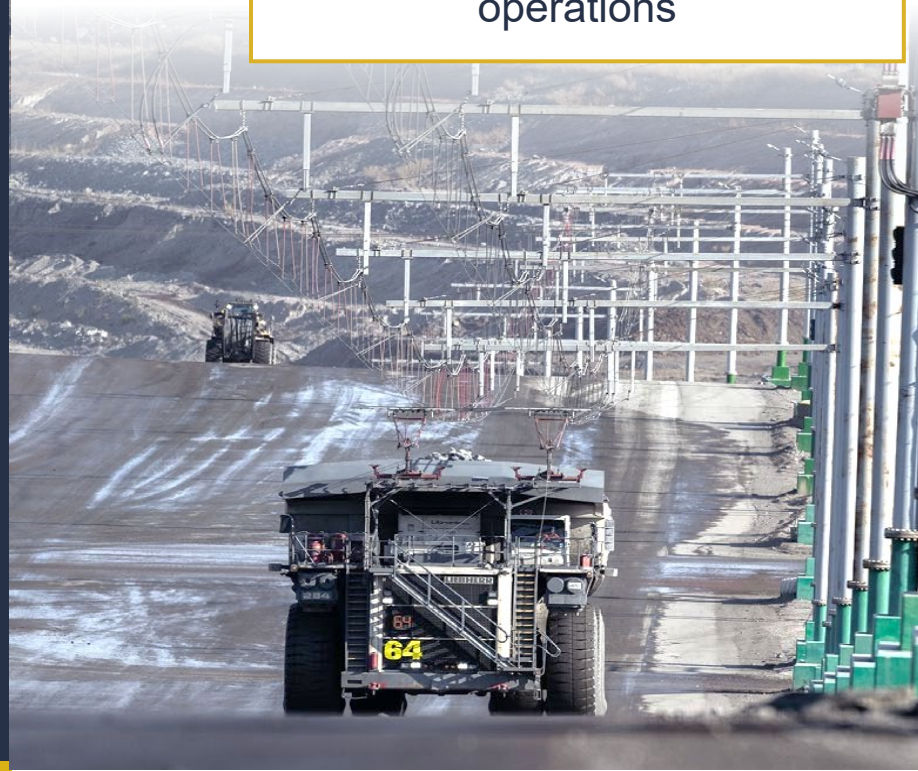
Pioneering electrical drive technology on pit exit ramps

Up to 90% reduced diesel
consumption
on uphill haul ramps

Over 44,000 tonnes¹
of CO₂ saved at Sentinel and
Kansanshi in 2025

> 14 km of trolley lines deployed
and 128 trolley-enabled mining
trucks across FQM's Zambian
operations

Improved Efficiency: 2 minutes
of time savings per 1,000 metre
trolley-assist stretch on 10%
gradient



NEAR-PIT/IN-PIT CRUSHING

EFFICIENT, HIGH-VOLUME,
LOW-CARBON ORE
MOVEMENT



Stabilizes Plant Feed



Lowers Costs



Reduces Greenhouse Gas
Emissions



30,000 litres¹ per day of
fuel saved across Sentinel
and Kansanshi

Ore crushers located in/near-pit with relocation capability

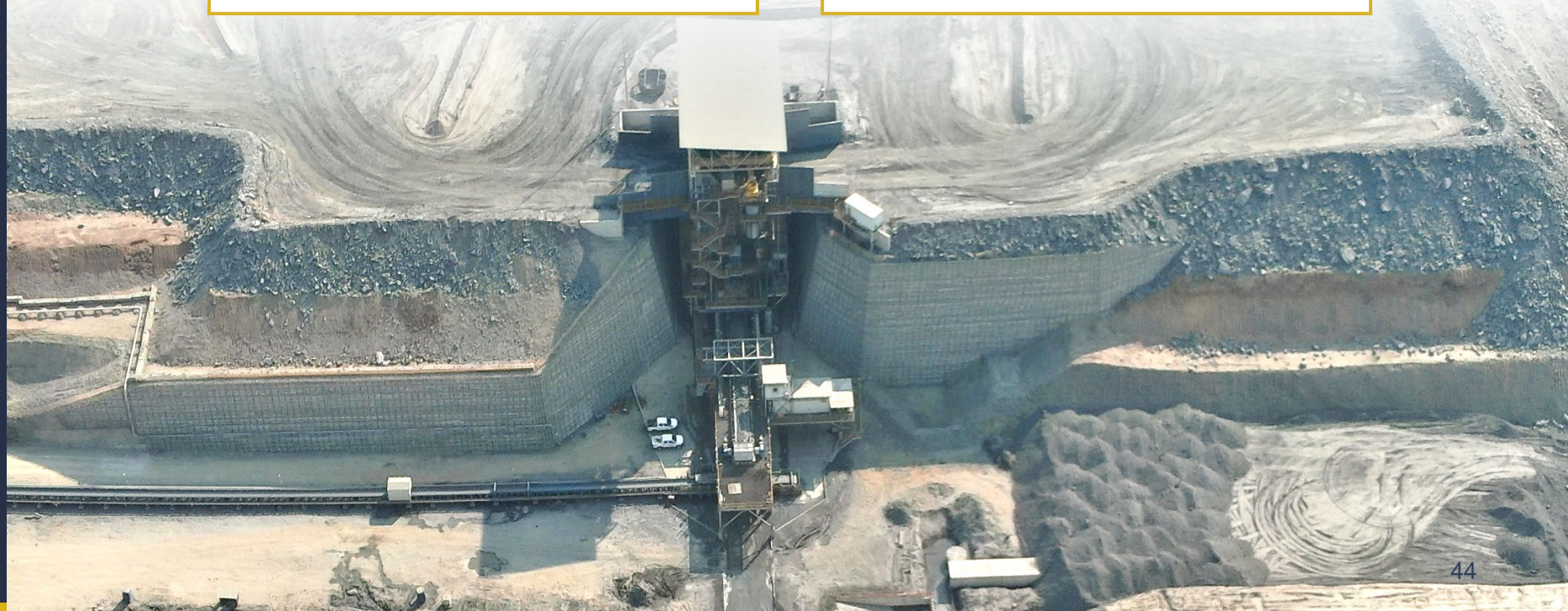
Eliminates long diesel
haul routes

Ore transferred via conveyor

>25k tonnes¹ of CO₂ saved at
Sentinel and Kansanshi in 2025

Enables high-volume, energy-
efficient material movement with
lower operational variability

Crushers can be relocated to
maintain efficient haul distances
while adapting to changes in pit
sequencing and/or geology



RAIL RUN CONVEYOR (RRC)

NEXT-GENERATION OVERLAND HAULAGE



Reduces Friction

Reduces energy requirement



Lowest Capital Requirements



Reduces Carbon Footprint



Consumes 20–30% of the energy of a traditional conveyor system

Conveyor ran on rail carts as opposed to idlers

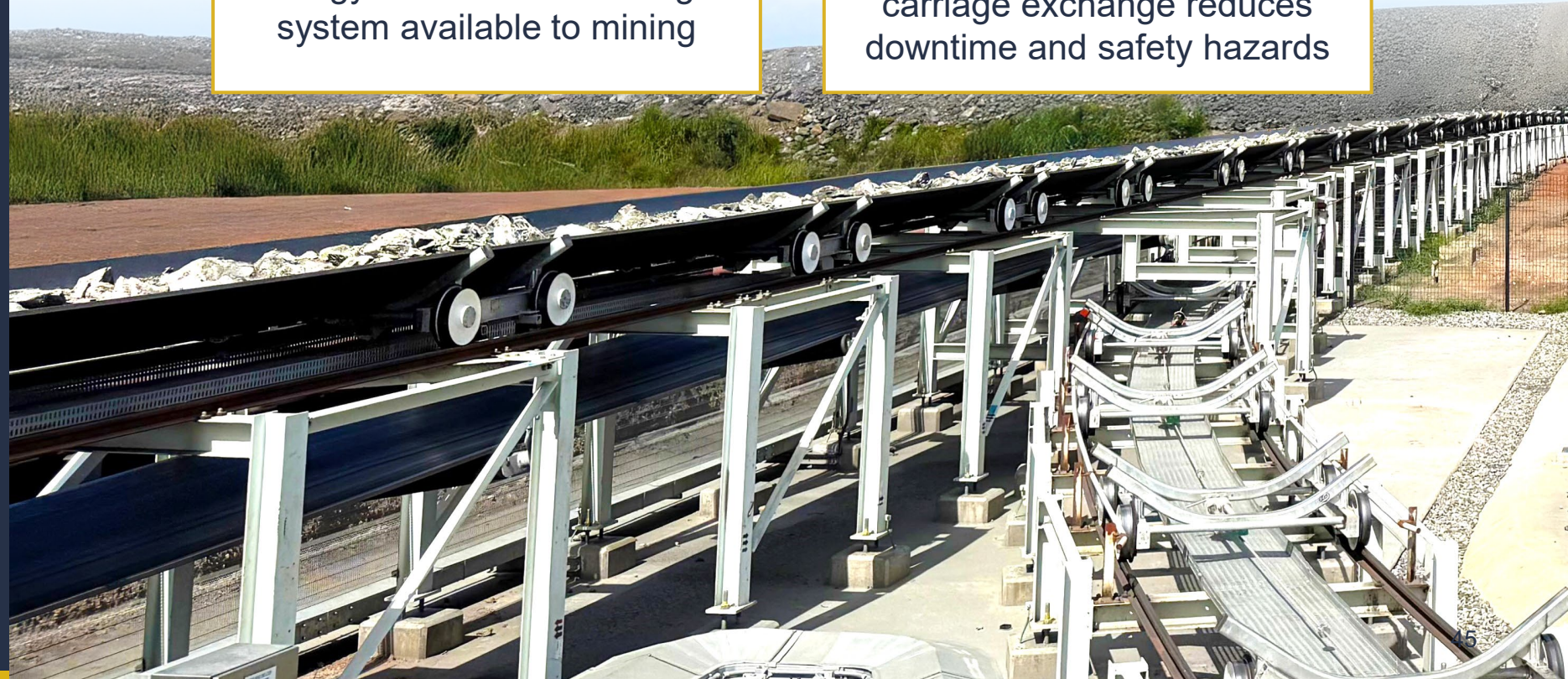
First production-scale
installation in the Western world
now operating at Sentinel*

*First production version outside China, Development
partnership with FLSmidth Inc.

3.5 km RRC system supports
5,000 tph throughput with only 1
MW of power (vs. 3MW
conventional)

Promising to be the most
energy-efficient bulk haulage
system available to mining

Centralized and automated
condition monitoring and
carriage exchange reduces
downtime and safety hazards



EDGE AI

MACHINE-LEARNING MODELS DEPLOYED ON SITE TO OPTIMIZE EQUIPMENT PERFORMANCE



Reduces Equipment
Damage and Downtime



Accelerated Time to Value



Builds a Repeatable
Internal Capability

Building a Scalable Edge AI Capability

Foreign Object Detection

AI-enabled monitoring to detect unwanted objects before material reaches crushers.

GET Loss Detection

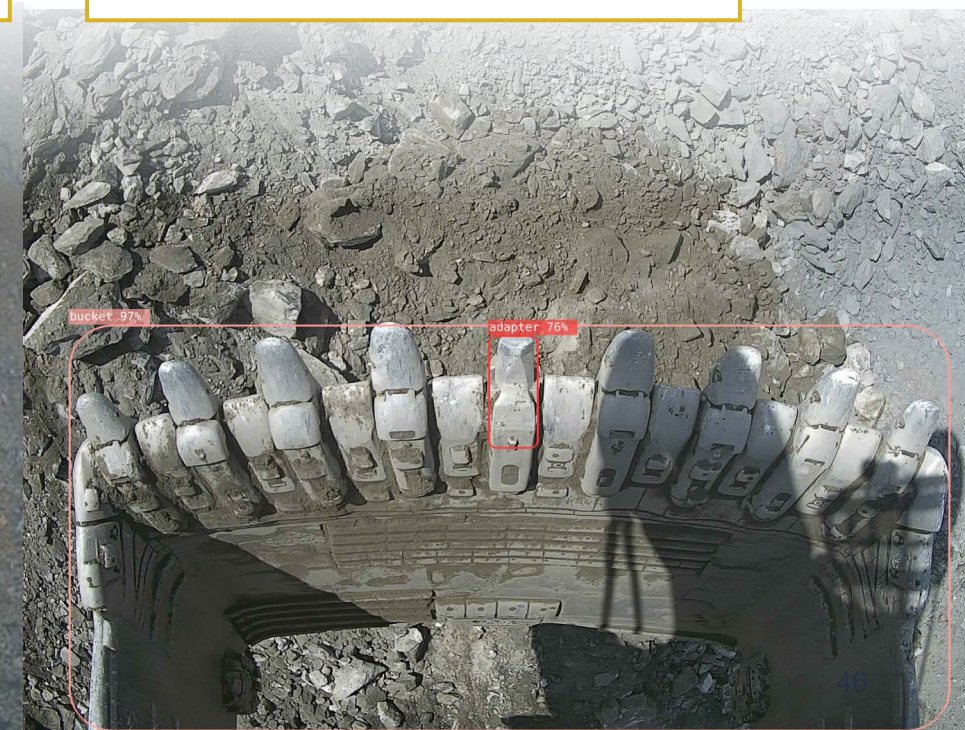
Automated identification of loss on ground-engaging tools (GET)

Proven in live operations

Operators responding immediately to alerts during normal production.

Internalized Capability

Enables FQM to apply AI directly where value is created



ROLLING RESISTANCE

SURFACED HAUL ROADS



Decreases Fuel Consumption



Improves Safety Performance



Reduces Tire Wear

Surface upgrades as productivity and cost initiatives, not just maintenance

Road treatment
consisting of a rock chip seal
covered with a slurry seal (i.e.
tar road)

40% reduction in cost compared
to bitumen only

1% reduction in rolling resistance $\approx$ 2% fuel saving¹



¹ Caterpillar® Haul Road Design and Management (Pete Holman, 2006) – PDF

SUSTAINABILITY



INTEGRATED SUSTAINABILITY



Socially Responsible Actions

Community participation with relationships based on transparency, respect, and trust

Environmentally Sound Practices

Accountability and a focus on continuous improvement

Technically Appropriate Operations

Leveraging in-house expertise to deliver innovation in mining

Value Accretive Investments

Delivering copper and nickel to drive global low carbon transition and socioeconomic development

ACTION ON CLIMATE CHANGE



TARGETS & MILESTONES

~100,000
tonnes of carbon
dioxide equivalent
(CO₂e) saved per year¹

Achieved **2022**

100%
renewable power
agreement secured for
ten years²

Achieved **2023**

50%
reduction of our
absolute GHG
emissions³

2035

ROADMAP

→ **Carbon Price**
for the evaluation of new projects

→ **Zambian and Panamanian Power**
key to decarbonization

→ **Emerging Technologies**
such as rail-run conveying at Sentinel

→ **Original Equipment Manufacturers**
collaborating in commercially viable technologies

→ **Energy-efficiency**
through mining optimization initiatives

→ **Quantum Electra-Haul™ Trolley-assist**
further reducing diesel consumption

→ **Water Reuse**
continuous improvement projects

→ **Waste Reduction**
targeted resource management initiatives

Source: 2025 First Quantum Minerals ESG Report

1. By powering Cobre Panama's expansion with renewable energy. *When fully operational*

2. Secured with Energy provider in November 2023 for Trident and Kansanshi in Zambia. Implementation is currently delayed under force majeure due to drought conditions

3. The Company's GHG emissions reduction targets are based on Scope 1 and 2, with 2020 as the base year and excludes new projects.

PATHWAY TO EMISSIONS REDUCTION



Practical application of technology is integral to First Quantum's philosophy

Quantum Electra-Haul™ Trolley-assist

Expansion of trolley-assist to further reduce diesel consumption, increase productivity, and lower costs.

In Zambia:

- >110 trolley-enabled mining trucks

- >10 km of trolley lines

- 90% diesel savings on haul road up-ramps

- 16 million litres of diesel saved equating to **33,000 tonnes** of CO2e in 2024

Battery-powered dump truck in trial at Kansanshi

In partnership with Hitachi Construction Machinery Co Ltd. and ABB Ltd.

A significant step in sustainable mining with seamless transitions between battery and trolley power and optimized battery charging and regeneration

Rail-running conveyor in-trial at Sentinel

In partnership with FLSmidth Pty Ltd. and the University of Newcastle, Australia

Reduced rolling resistance from steel wheels and tracks with an estimated power saving of 50-70%

TAILINGS MANAGEMENT

Board Oversight of Risks through the Environment, Health Safety and CSR Committee

Technical and Operational Management and Risk Review by Group Technical Management

Design and Operational Support provided by Engineer of Record

Regular Inspection, Review and Reporting by Independent Experts

Operational Controls and Monitoring

First Quantum's approach to tailings storage facilities (“TSF”) management is to design TSFs that are appropriate for the local conditions and for tailings material to be deposited

Designed in accordance with internationally recognized industry guidelines

Phased alignment to Global Industry Standard on Tailings Management (GISTM)

Annual inspections, risk review, and reporting by external specialist

Risk oversight by the EH&S and CSR committee of the Board

Regular tailings beach length surveys and tailings deposition planning

Embankments regularly inspected for erosion, seepage, and slumping

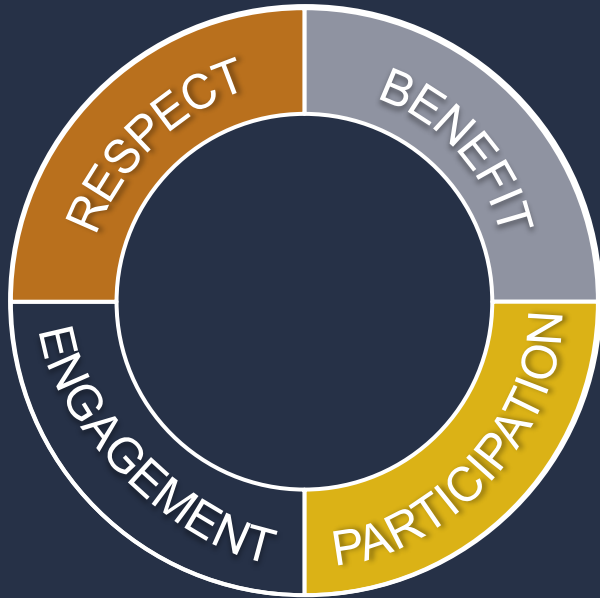
-
- i. Structure and Responsibility
 - ii. Dam Safety Management Systems
 - iii. Learning and Development
 - iv. Improved water management



First Quantum commits to alignment with the Global Industry Standard on Tailings Management (GISTM)

- All our tailings facilities are expected to align by the end of 2030
- Potential for accelerated alignment at higher-risk facilities

SOCIAL RESPONSIBILITY AND COMMUNITY ENGAGEMENT



Community support is an essential element of our responsibility to sustainable practices

Community social investment strategy

- ◆ Local employment
- ◆ Local business
- ◆ Community development programs

Underpinned by collaboration with Government and Civil Society

\$1.1 billion contribution in 2025

Direct economic contribution to the governments of our host countries

\$37 million invested in 2025

In a range of community programs, social outreach and communications in the regions around our operating sites

Grievance mechanism in place at all sites

- ◆ Culturally appropriate
- ◆ Structured and systematic
- ◆ Responsive and outcome focused

**Pillars of
community
investment**

Infrastructure

Education

Livelihoods

Health

CONTINUOUS FOCUS ON HEALTH & SAFETY

THINK! Safety Program

Promotes critical safety awareness informed by our safety processes, teamwork, and communication

Our goal is for everyone who works at our sites to go home safely to their families at the end of every shift

2026 Safety Actions

- ◆ Enhance contractor safety management to ensure alignment
- ◆ Embed the THINK! Safety culture
- ◆ Strengthen learning and reporting
- ◆ Develop safety leadership, with a focus on frontline leaders
- ◆ Maintain appropriate safety competencies

Critical Control Management (CCM)

CCM strengthens the management of material risks by identifying the controls that prevent or mitigate them and assigning clear accountability for their implementation, maintenance and verification.



COBRE CONECTA: COUNTRYWIDE OUTREACH IN PANAMA



Effective outreach through transparency and listening to inform stakeholders about the environmental responsibilities embedded in our operations

Transparent information shared:

- ◆ Sustainability initiatives and audit reports
- ◆ Responsible mining approach
- ◆ Environmental and biodiversity management practices

>350,000 people viewed the 360° Virtual Cobre Panamá mine tour

>246,000 people engaged face-to-face nationwide

>1,398 outreach events delivered



Supporting local education and business growth that benefit communities and the people of Panama

ZAMBIAN BIODIVERSITY



Supported Protected Areas >100x larger
than Zambian Mine Footprint

1.2 million hectares protected in the West Lunga Ecosystem (“WLE”) area

25,000 trees planted in 2025 by Kansanshi

\$1.5 million invested in protecting Zambian diversity in 2025

Areas of natural habitat we support:

- ◆ Long-term sustainable management of the area
- ◆ Undisturbed forests are protected
- ◆ Long-term community revenue generation (community game ranching, tourism and honey production)

40 animals donated to the Ntambu Community Game Reserve in 2025

1,600+ Animals supported within the Trident wildlife sanctuary

UNEP GEF7 project partner

13 large mammal species protected within the Trident wildlife sanctuary

6 species of IUCN listed fauna supported in the WLE

+\$10 million invested to date in protecting Zambian biodiversity

CAUTIONARY STATEMENT ON FORWARD-LOOKING INFORMATION

Certain statements and information herein, including all statements that are not historical facts, contain forward-looking statements and forward-looking information within the meaning of applicable securities laws. The forward-looking information includes estimates, forecasts and statements as to the Company's production estimates for copper and gold at its projects; expectations regarding consolidated cash cost; expectations and assumptions regarding the ramp up of the Kansanshi S3 Expansion, including expected processing capacity and production at Kansanshi; expected timing of approval of the Environmental and Social Impact Assessment application at Taca Taca; the Company's expectations regarding increased demand for copper; the Company's project pipeline, development and growth plans and exploration and development program, future expenses and exploration and development capital requirements; greenhouse gas emissions and energy efficiency; community engagement efforts; the Company's plans regarding power supply stability in Zambia; the Company's expectations regarding artificial intelligence and renewable power demand; the status of Cobre Panamá and the Preservation & Safe Management Program; the development and operation of the Company's projects; and the Company's top priorities for 2026. Often, but not always, forward-looking statements or information can be identified by the use of words such as "aims", "plans", "expects" or "does not expect", "is expected", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates" or "does not anticipate" or "believes" or variations of such words and phrases or statements that certain actions, events or results "may", "could", "would", "might" or "will" be taken, occur or be achieved.

With respect to forward-looking statements and information contained herein, the Company has made numerous assumptions, including, among other things, regarding the geopolitical, economic, permitting and legal climate in which the Company operates; continuing production at its operating facilities (other than Cobre Panamá and Ravensthorpe); the status of Cobre Panamá, including approval of processing of stockpiles; the price of and demand for certain precious and base metals, including copper and gold; exchange rates; anticipated costs and expenditures; mineral Reserve and Mineral Resource estimates; the Company's ability to source sufficient power at its Zambian operations to avoid interruption resulting from the country's decreased power availability; plans regarding the Kansanshi S3 expansion and the expected benefits thereof; the timing and sufficiency of deliveries required for the Company's development and expansion plans; future exploration results; and the ability to achieve the Company's goals, including with respect to the Company's climate and sustainability initiatives. Forward-looking statements and information by their nature are based on assumptions and involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements, or industry results, to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements or information. These factors include, but are not limited to, the outcome of mine permitting and other required permitting; the impact of ore grades on future production; future production volumes and costs; the temporary or permanent closure of uneconomic operations; costs for inputs such as oil, power and sulphur; political stability in Panama, Zambia, Peru, Mauritania, Finland, Türkiye, Argentina and Australia; adverse weather conditions that impact the Company's operations; potential social and environmental challenges, including the impact of climate change; power supply; mechanical failures; water supply; procurement and delivery of parts and supplies to the Company's operations; events generally impacting global economic, political and social stability; and legislative and regulatory reform. For Mineral Resource and Mineral Reserve figures appearing or referred to herein, varying cut-off grades have been used depending on the mine, method of extraction and type of ore contained in the orebody.

See the Company's Annual Information Form for additional information on risks, uncertainties and other factors relating to the forward-looking statements and information. While these factors and assumptions are considered reasonable by the Company as at the date of this document in light of management's experience and perception of current conditions and expected developments, such information is inherently subject to significant business, economic, political, regulatory and competitive uncertainties and contingencies. Although the Company has attempted to identify factors that would cause actual actions, events or results to differ materially from those disclosed in the forward-looking statements or information, there may be other factors that cause actual results, performances, achievements or events not as anticipated, estimated or intended. Also, many of these factors are beyond First Quantum's control. Accordingly, readers should not place undue reliance on forward-looking statements or information. The Company undertakes no obligation to reissue or update forward-looking statements or information as a result of new information or events after the date hereof except as may be required by law. All forward-looking statements made and information contained herein are qualified by this cautionary statement.

TSX **FM**



FIRST QUANTUM
MINERALS

info@fqml.com

416-361-6400 | 1-888-688-6577

fqml.com